



**MURRAY DOWNS**  
GOLF & COUNTRY CLUB

# Annual Report

## 2020





### **Murray Downs Golf & Country Club Limited**

Licensed under the N.S.W. Liquor Act

Postal Address: P.O. Box 496 SWAN HILL 3585

A.C.N. 003 382 947

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### **NOTICE OF ANNUAL GENERAL MEETING**

Notice is hereby given that the 33<sup>rd</sup> Annual General Meeting of the Club will be held at the Club premises, Murray Downs Drive, Murray Downs, New South Wales on Tuesday 18<sup>th</sup> May 2021 at 7:30pm.

#### **AGENDA**

1. To confirm the Minutes of the previous Annual General Meeting.
2. To receive the President's Report.
3. To lay the financial report, directors' report and auditor's report before the meeting for the year ended 31 December 2020.
4. Appointment of an Auditor for 2021-2022.
5. Declaration of names of Directors elected.
6. To deal with any other business of which proper notice has been given - Ordinary Resolution 1.
7. To deal with any other business that the meeting may approve, of which due notice has not been given.

At the meeting, the members will be asked to consider and if thought fit pass the following resolution which is proposed as an ordinary resolution pursuant to the Corporations Act.

#### **Ordinary Resolution 1:**

That pursuant to the Registered Club Act;

(a) The members hereby approve expenditure by the club over the following 12 months for the following activities of Directors in their service as members of the Club's Board of Directors.

(i) The reasonable cost of a meal and beverage for each Director before or immediately after Raffle Duty, a Board or Committee Meeting on the day of that meeting.

(ii) Reasonable expenses incurred by Directors in relation to other events including entertainment of special guests of the Club and promotional activities in relation to the club for which expenses are approved by the Board before payment is made, on production of invoices, receipts or other proper documentary evidence of such expenditure.

(b) The provision and marking out of car parking spaces for the exclusive use of Directors, and such other persons as the Directors shall from time to time approve.

(c) The provision of a Club Directors uniform.

(d) The professional development and education of directors over the following twelve months including:

(i) The reasonable cost of directors and their partners attending at the Registered Clubs Association Annual General Meeting.

(ii) The reasonable cost of directors attending seminars, lectures, trade displays and other similar events as may be determined by the Board from time to time.

(iii) The reasonable costs of directors attending other Clubs or Casinos throughout the State or relevant interstate venues for the purpose of observing their facilities and methods of operation as organised by the club.



- (iv) A director who represents the Club at venues described under (d) (i), (ii) or (iii) provide a written report within 14 days.
- (e) The members acknowledge that the benefits in paragraphs (a), (b), (c) and (d) above are not available to members generally but only for those who are Directors of the club.

#### **Explanatory Note**

Please note this resolution is required under the Registered Clubs Act 1976 and is procedural.

#### **Procedural Matters**

1. To be passed, the Ordinary Resolution must receive votes from 50% +1 of those members who being eligible to do so vote in person on the Ordinary Resolution at the meeting.
2. Only Life Members and financial Full Members shall be eligible to vote on the Ordinary Resolution. (all categories of membership except Junior Members are eligible to vote)
3. Under the Registered Clubs Act 1976 members who are employees of the club are not entitled to vote on the Ordinary Resolution.
4. Proxy voting is prohibited by the Registered Clubs Act 1976.
5. Amendments (other than minor typographical corrections which do not alter the substance or effect of the Resolution) will not be permitted from the floor of the meeting.
6. If the Ordinary Resolution is passed it will take effect immediately.
7. The Board of the Club recommends this Resolution to the members.

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**Dated: 30 March 2021**

**By direction of the Board**

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**Gregory Roberts**  
**Chief Executive Officer**

#### **DIRECTORS' NOMINATIONS**

Any Country Club Sports – Golf & Bowls, Country Club Sports – Golf, Country Club Sports – Bowls or Country Club Life Members of the Club shall be at liberty to nominate an eligible member to serve as a member of the Board. The nomination, on the prescribed form, shall be signed by the member and his or her proposer and seconder, and lodged with the Chief Executive Officer no later than 6pm, Monday 26 April 2021.

Only Country Club Sports – Golf & Bowls, Country Club Sports – Golf, Country Club Sports – Bowls or Country Club Life Members shall be eligible to be appointed to the Board, subject to the condition that no more than two members of the Board are Country Club Sports -Bowls only members. In accordance with section 24 and 25 of the Constitution, this year three positions as a Director shall be elected. The three elected Directors shall hold office for a period of three (3) years.

Nomination forms will be available from the Club's Front Reception.



### **VOTING**

If there is more than the required number of nominations a Ballot shall be conducted at the Club premises on the day of the Annual General Meeting, Tuesday 18 May 2021 from 10am and closing at 6pm. Membership cards and photo identification must be produced in order to vote.

### **FINANCIAL QUERIES**

All questions relating to financial reporting should be submitted in writing to The Chief Executive Officer 7 days prior to the Annual General Meeting.

### **ANNUAL REPORTS**

As a result of changes to the Corporations Act 2001 the Club will no longer print 7,000 copies of the Annual Report and send one to each member. In complying with Section 314 of the Corporations Act 2001 the club informs every member that:

- (a) They may elect to receive, free of charge, a copy of the financial reports by contacting the Club. The reports can be sent by either hard copy (mail) or electronic copy (email);  
or
- (b) They may view the Annual Report from the 27 April 2021 on the Club's website at [www.murraydownsgolf.com.au](http://www.murraydownsgolf.com.au)



## **PRESIDENTS REPORT**

The 2020 financial year was unprecedented and something we would never like to endure or experience again.

The overall result of \$387,919 loss, with the Covid 19 impact, was a reasonable outcome. The Board and Executive worked diligently as the “goal posts” kept shifting during the worst months of Covid-19.

Thanks to our members for returning and supporting our three venues once we were up and running albeit with severe restrictions.

The Golf and Bowls section of our Club led by Mick Kiley, Mag Kiley and Gary McCaig with the support of their committees kept our supporting members engaged during difficult times.

### **SWAN HILL CLUB**

The Victorian Restrictions affected the Swan Hill Club with gaming and social distancing even more drastically than at Murray Downs. The restrictions were more severe and lasted longer.

Thanks to the Advisory Committee for their support and we hope we get the major draw up and running when restrictions have eased to allow unlimited members in our club.

### **SPOONS RIVERSIDE**

The restrictions had such an impact on Spoons that we were only able to trade five days a week. Now that restrictions have eased we are looking forward to seeing more people back at this venue. The Development at the Pioneer Settlement is getting started and we hope to work with council as the precinct develops.

I would like to thank Greg Roberts and his executive team and indeed all staff of the three venues for their efforts and understanding during what was a difficult time for all.

Thanks to my fellow volunteer Board Members for their time and commitment working for the benefit of Murray Downs Golf and Country Club, members, guests and the Swan Hill Community.

Finally, I would like to ensure all members that with your support, we will overcome any future challenges. Your continued support will help us grow.

I look forward to seeing you at one of our venues soon.

**COL HEDWARDS**  
**PRESIDENT**



## **TREASURER'S REPORT**

The 2020 financial year was one of the most challenging years our organisation has ever faced due to the Covid-19 pandemic and the forced closures of our businesses.

It was unprecedented and is reflected in the Financial Reports of the Murray Downs Golf and Country Club (Incorporating Swan Hill Club and Spoons Riverside) for the year ended 30th December 2020.

The net result, as audited, ended with a net trading loss of \$387,919. This would have been much worse if we had not received the Federal Government assistance in the JobKeeper program.

The following items are highlighted for your attention:

- Revenue from operating activities dropped from \$16,079,034 to \$8,137,770, a decrease of 49.39% due to the closures of the venues and the heavily restricted numbers when re-opening.
- Revenue from non-operating activities was \$2,671,576 due to the JobKeeper program.
- Cost of good sold has decreased due to reduced revenue and forced closures.
- Employee related expenses has reduced from \$6,539,075 to \$5,306,922. This reduction is not as significant as other expenses because staff were able to access long service leave and annual leave during the pandemic. It is also a reflection of the fact that the JobKeeper program funds are received and passed on directly to the staff.
- Depreciation and amortisation were not reduced during the financial year and in fact went up from \$1,169,387 to \$1,183,242.
- Most other expenses were significantly reduced due to forced closures and significant restrictions when able to re-open.

The cash position of the organisation is still strong with \$2.45 million in cash and cash equivalents.

The organisation has reduced its debt from \$1,046,800 to just \$1,960. Effectively the organisation has zero debt and a strong cash position which is remarkable given the recent pandemic.

Finally, we look forward to the continued support of you, our members and the wider community. This is your club, make sure you visit and support the Murray Downs Golf & Country Club, the Swan Hill Club, and Spoons Riverside Restaurant.

**GEOFF HINTON**  
**TREASURER**



## **CHIEF EXECUTIVE OFFICER'S REPORT**

On 23<sup>rd</sup> March 2020 the Federal Government implemented a lockdown across the country which saw the forced closure of our three venues until the 1<sup>st</sup> June 2020. The Club had to stand down our employees from the 23<sup>rd</sup> March and at that time the JobKeeper program had not yet been announced. When the JobKeeper program was announced, it was decided that employees with less than 12 months service would not be eligible. This affected over 40 of our employees who had to get a job in another industry or apply for jobseeker.

These were uncharted waters and a very stressful time for all our team. The Club supported all our employees with the provision of email updates and all the relevant information as soon as it was announced. The Club also made it clear to our employees that they could access their leave provisions and entitlements to assist them whenever needed.

Fortunately, the golf course could re-open on Saturday 4<sup>th</sup> April, albeit with some restrictions, and so the Pro Shop and Course staff were able to keep working through the pandemic. This also gave our members the opportunity to play golf at a time when many other sports were not allowed. The decision to allow our venues to re-open on the 1<sup>st</sup> June was met with much optimism and the team was keen to get back to work even though we were still facing severe restrictions on how the business could operate. The introduction of COVIDSafe Marshalls and COVIDSafe Plans in all our venues quickly became the norm and we had the double whammy of facing restrictions in both Victoria and New South Wales, which often were very different.

Unfortunately, the number of Covid-19 cases in Victoria exploded and the New South Wales government made the decision to close the border to Victoria. This resulted in another forced closure on the 20<sup>th</sup> July for the Murray Downs venue and another stand down for our staff. The Murray Downs venue did not re-open until 18 September and did so again with severe restrictions in place.

The location of the police checkpoint was a contentious issue for our Club and we advocated for a more common sense approach, without success unfortunately, to the following: John Barilaro MP (Deputy Premier NSW), Steph Cooke MP, Helen Dalton MP, Peter Walsh MP, Mark Gepp MP, Anne Webster MP, Luke Wilson (VIC Cross Border Commissioner), James McTavish (NSW Cross Border Commissioner), Josh Landis (ClubsNSW), Des Bilske (MRC), John McLinden (SHRCC) and Murray regional Tourism Board. I must say the support from the local councils and MPs was excellent but unfortunately, we had no reasonable response from the NSW Police Commander responsible for the region.

The forced closures and heavy restrictions had a significant impact on our trading revenue seeing it drop from \$16,079,034 in 2019 to \$8,137,770 in 2020. This impact resulted in a trading loss of \$387,919 for the 2020 year which was the best result possible given the environment faced by our venues. This would also not have been possible without the support of the JobKeeper scheme which resulted in some \$2.67M in subsidies supporting the Club and our employees.

2020 has been the year of pandemics, forced business closures, JobKeeper, zoom meetings, masks, border closures, COVIDSafe marshals, COVIDSafe plans and staff stand downs. 2021 started in a similar vein and the snap 5 day lock down in Victoria had a devastating impact on our venues and community with the loss of Country Week Tennis. Currently all three businesses are still operating under restricted numbers. Nevertheless, we are optimistic about the future and our team are looking forward to a better year with your support.

I would like to take this opportunity to thank all our staff of Murray Downs, Swan Hill Club and Spoons Riverside. Every single employee, including management, have had their livelihoods severely impacted throughout 2020 and been forced to adapt to an everchanging environment like never before and yet they are still dedicated to looking after you when you visit our venues. We thank them and appreciate them.

Thank you to all the volunteer members of the Golf and Bowls Committees. Thanks also to the Swan Hill Advisory Committee Members who provide an important input on behalf of the Swan Hill Club venue.



My sincere thanks to the President, Colin Hedwards, and the Board of Directors for their commitment, dedication and support throughout a very difficult year. There were many zoom meetings held trying to get a clear understanding of the restrictions on our businesses and the impact on our members and community and they participated at all times positively.

Finally, I would like to thank you, the Members, for your support of the venues. We understand that all our members have been impacted by the Covid-19 pandemic and had to adapt to many changes as well as the introduction of new rules in our venues. We appreciate your patience and we need your ongoing support if we are going to continue to prosper.

We look forward to seeing you in 2021 and beyond.

**GREG ROBERTS**  
**CHIEF EXECUTIVE OFFICER**



## **MEN'S GOLF REPORT**

What a very trying 12 months we have endured with all our border restrictions, golf tournaments being postponed/cancelled and Swan Hill locals and our many visitors to Murray Downs, unable to come and enjoy our hospitality. It has been a difficult time and you are all well aware of the issues we have been facing. On the golfing front, because there was no local football and netball being permitted, we saw many new faces taking part in our daily/weekly competitions. Hopefully many of these players will get the "bug" and continue on playing golf in the future.

We held our Annual Club Championships in November 2020, where Stuart McMillan went back-to-back, claiming his second Murray Downs Club Championship, from a fast-finishing James McLean, by four shots.

Congratulations to all our Championship and major event winners:

- Club Champion - Stuart McMillan
- B Grade Champion - Spencer McKenzie (after a two-hole playoff against Daniel Cruickshank)
- C Grade Champion - Jonathon Hirst
- D Grade Champion - Paul Raudino
- Senior Champion - Neville Brady
- Golfer of the Year - Neville Brady
- Medal of Medalist - Geoff Frame
- Putter of the Year - Ross Kenyon
- Singles Knockout - Tony Ford
- 4BBB Knockout - Kain & Darryl Domaille
- Mixed Knockout - Jonathon Hirst & Lisa Brady

On November 30, we introduced a nine-hole summer competition, which was very successful. Thanks to Gary Lowe of "Swan Hill Windows & Kitchens" for his generous sponsorship. This event became very popular, with participants being able to play their nine holes on any day of the week and in conjunction with other weekly competitions. The competition was broken down into blocks of four weeks, with team and individual prizes being awarded at the end of each period, along with weekly, individual awards. The competition concluded on March 21 with a BBQ and presentations. Jan Butcher was deemed the player of the series and her team, consisting of herself, Georgina Douglas, Carolyn Zambelli and Rosie Ficarra were the standout team of the competition.

We did get to hold our Australia Day "Bailey Ag" two person Ambrose event, which was very well attended with 162 players taking part. Because this event has become so popular, we had to introduce morning and afternoon fields, to accommodate the overflow of entrants. The men's winners were James McLean (+1) and Craig Fletcher (16) with a nett score of 59.25, from Spencer McKenzie (6) and Brenton Halligan (20) with 59.5 nett and Dave Hogan (9) and Cayle McLean (24) on 59.75. Spencer McKenzie also took out the putting competition.

Over the last weekend of January, which is normally reserved for our Reciprocal Teams' event, we introduced, a Murray Border Tournament, the same format as the Reciprocal event, which was postponed at short notice because of the border restrictions. This event proved to be very popular with 208 players taking part. The winners of this event were, Phil Green (17), John Williamson (17), Rob Toms (8), all from Mildura and Colin Mewburn (15) Murray Downs with scores of 121 & 101 = 222, from Tristan Ramage, Matthew Filbin, Josh Woolhouse and Luke O'Toole, all Murray Downs, with scores of 91 & 119 = 210. In third position was the team consisting of Chris Grant, Jesse Day, Brenten Hogan & Gary Day with scores of 105 & 105 = 210, all Murray Downs.



This event was closely followed by our annual 36-hole seniors' tournament, in which 208 players participated, with many familiar faces returning to Murray Downs.

Overall winners in the Men's sections:

50 – 66 years -	Andrew McLean (29) Murray Downs	(40 & 34 = 74)
67 – 71 years -	Trevor Miller (22) Mannum	(37 & 35 = 72)
72 + years -	Garrick Ward (35) Flagstaff Hill	(34 & 36 = 70)

Overall winners in the Ladies sections:

50 – 69 years -	Leesa King (26) Redland Bay	(35 & 37 = 72)
70+ years -	Joyce Mills (25) Horsham	(38 & 37 = 75)

We also introduced an interclub 4Ball match play competition, between Murray Downs, Rich River and Deniliquin golf Clubs, during February & March (the same format as a 4ball pennant competition). Murray Downs went through this competition undefeated. Many new faces were introduced to this type of format and was thoroughly enjoyed by all. The only casualty was a kangaroo which tried to get on to the bus on our way to Deniliquin. Discussions are currently being held with the Captains of Rich River, Deniliquin and Barham, regarding a singles type interclub winter (pennant) competition, to commence sometime shortly.

I would like to thank our course Superintendent Terry Dewhurst and his 2IC Paddy Caldwell and all members of the grounds staff, on the way our course is being maintained and presented to us on a daily basis.

I would like to thank our CEO Greg Roberts and all of the administration staff in assisting me in all matters of golf over these past difficult twelve months.

I must thank our Pro Shop staff, capably lead by Shane and Nathan, for all your assistance over this period. Unfortunately, Shane has left our club for greener pastures in Cairns, we wish him well and thank him for his time and all his effort he put into his time at Murray Downs, in particular the very good junior program he instigated and Nathan is supporting.

Lastly, but by far not the least, I must thank my fellow committee members for their contribution and support in all matters of golf over the past 12 months.  
Good golfing.

**MICK KILEY**  
**MEN'S CAPTAIN**



## **LADIES GOLF REPORT**

On behalf of the Murray Downs Ladies Golf Committee, I present the 2020 - 2021 report.

We are so very lucky to be members of the Murray Downs Golf Club.

We have a very large number of ladies competing the events each week – something that we can be very proud of.

However, 2020 did not pan out as we envisaged it - due to the global pandemic Covid 19. Our 2020 golfing year was disrupted with many restrictions: resulting from border closures, to the closing of our beloved Club for weeks. Golf NSW introduced new guidelines: no sharing of golf carts, no rakes in the bunkers and no removal of the flag when putting, to name a few. Not all competitions were held because of these restrictions.

Congratulations to the Champions and Annual Event Winners:

Club & A Grade Champion:	Mary Anne Davis
B Grade Champion	Chris Warburton
C Grade Champion	Jenny Lynas
D Grade Champion	Jenny White
Senior Champion	Avis Shipsides
Golfer of the Year	Judi Lonergan
Donnington Cup	Maree Thurwood
Medal Of Medalists	Mary Anne Davis
Singles Knockout	Judy Simmonds
Doubles Knockout	Barb Upton and Jenny White
Putter of the Year	Chris Warburton
Anniversary Cup	Lynne Bishop
Winter Cup	Dionne Heppell
Summer Cup	Sponsored by LJ Hooker - Pam Austerberry
Spring Brooch	Sponsored by Holts Mitsubishi, Hyundai, Isuzu Ute - Tina King

Even though the pandemic had a big impact on our golf during 2020 we still managed to hold some events – many towards the end of the year.

Baileys Ag Australia Day Opening Day was a full field with the afternoon field spilling over into the morning. Winners of the ladies competition were the pairing of Dione Heppell and Kristy Gordon, Runners Up were Anne Webb and Gaye Legudi on a countback from Marg Moore and Claris Bourne.

The Murray Border Tournament was created very quickly because the Reciprocal Tournament was postponed because of the Covid border restrictions. 180 players took part with the lady winners being Gaye Legudi, Sue Davis, Barb Cadd and Kristy Gordon.

The Senior's Tournament was once again a huge success with 208 players participating. The weather was great and everyone enjoyed themselves. Joan Foster and Nona Wilson were the locals on the winners list.

The new "Challenge Cup Competition" was organized, playing against our NSW golfing neighbours – Rich River Echuca, Deniliquin and Barham. Competition is match play in pairs. Murray Downs came third overall. Thank you to all the girls who made themselves available for selection and travelled the distances, especially as the competition started before covid and was completed many months later in the year.

Opening Day was a great success with 120 players. There were 12 novice teams this year. A big thanks must go to Gaye Legudi and Rutherford Insurance Services for their sponsorship for trophies and the extra generous donation to cover the cost of the lovely food provided by the Club. Winners of the Golfing Teams were Joyce Boyd, Jenny Waterson, Nola Robertson and Jean Youl. Winners of the Novice Teams were Lynne Bishop, Michelle Holt, Carolyn Zambelli and Judy Wilson.



Champion Golfers on the Murray Tournament was a stop start affair also, but the final was completed in February with Murray Downs being the host club. Teams congregated for breakfast, played the 4BBB golf competition and then attended a dinner at Spoons Riverside and were delighted to watch the Heartbeat of the Murray Laser Show at the Pioneer Settlement. Ladies Murray Downs team was Marg Moore, Lynne Bishop, Rhonda Barrow and Mag Kiley. Lady winners were Cobram-Barooga with 45 pts, and Rhonda and Lynne runners-up. Men's winners were a team from Yarrawonga with 52 pts.

Kennedy's Showcase Jeweller's Fay Ayson Memorial Pink Day, LJ Hooker Golf Day, Golden Putter, Cameron's Fine Jewellers Gold Links Day, Mildura Health Golf Day and the Ladies Classic Tournament were all not held because of the pandemic. Even though these major tournaments were cancelled stableford and par competitions were still being played with covid safe restrictions – one time tee offs, no shot gun starts, no sharing of golf carts etc. There were 80+ ladies playing on Wednesdays and 40+ ladies on a Saturday. However, more border restrictions were introduced which meant Victorians were not allowed to cross the border and play golf at Murray Downs. The Pro Shop, however was still open for NSW residents to play competition which was appreciated very much by those 50 or 60 people, who did take advantage of this (their own private golf course)!

The 3 rounds of the Holts Spring Brooch were however keenly contested towards the end of the year. Tina King was the deserving winner. We thank Trevor and Bev Holt for their ongoing sponsorship.

The Club Championships were rescheduled from May to November which all ladies were very excited to participate in.

The Golfer on the Murray Tournament and some Monthly Medals were interrupted also, but were eventually completed.

As you can see 2020 was a topsy turvy year for golf but we all survived!

We are very fortunate to have such great sponsors and great people who contribute so much to our beloved Murray Downs Golf Club.

I would like to sincerely thank the following because without you all the Club would not survive:-

- The Murray Downs Staff in all departments are always willing to help. A special thank you to Lauren and Jacki who are very efficient & patient, and always ready to assist.
- To the Pro Shop staff – we do appreciate your expertise in the organizing of all the events, along with your professionalism and friendliness, making things run smoothly.
- To Terry & Pat and all the grounds staff who maintain our beautiful course to a very top standard.
- To the Sponsors, thank you for your ongoing support and generosity – something these days we cannot take for granted. It is very much appreciated.
- To Greg, Col, Di and all the Board members – thank you for your dedication, support and loyalty to Murray Downs – this is why our Club is very respected in this district.
- A very special thank you to my Committee girls – Pam, Clare, Kathy, Nona, Jill, Glenda, Colleen and Barb. Many thanks to Norma and Marg for your commitment and service over the years.
- And lastly to all the Murray Downs ladies who come to golf week in and week out – thank you for your support and may we continue to enjoy good golf in the future without the interruptions of Covid 19!

**MAG KILEY**  
**LADIES CAPTAIN**



## **MURRAY DOWNS BOWLS REPORT**

What a year we have had at the Murray Downs Bowls Club. After a tough 2020 it is great to see so many members out playing bowls and enjoying each other's company.

In our pennant season we saw the club fill teams in all division's. This was the most of all clubs in the Murray Valley and it was fantastic to see all teams play in finals. Congratulations to our Division 3 team who won the Grand Final. We had many teams represent the club in the Grand Final. While winning is great, it's all about having players out there playing and being a part of a team.

We have had fantastic support in our Thursday social bowls. Thank you to Bakers Delight for their ongoing support. It is so great to see so many players both members and visitors out bowling on a Thursday.

Congratulations to Josh Thornton and Noelene Weir on winning our clubs singles championships. Both players are worthy winners and should be congratulated for their achievement.

Congratulations to all winners in our club championships. It is so great to see some new winners and new names that will have the honour of their name being displayed on the honour board. Congratulations to all players who played and had a go.

I have a few thank you's. First, to our coach Josh Thorton. His professionalism and the contribution he provides our members and club is something we are so grateful for. To have a person of Josh's calibre at our club is something not many clubs have. This year Josh has not only represented Perth Suns as a coach in the BPL but he has represented the club at state level. Josh most recently won the Victoria state pairs and singles in the disability section. Josh also was added to the National Bowls Squad pushing for selection to the next Commonwealth Games in the UK.

Thank you to our members, our committee and wonderful people who put their hand up and make our club a great club. Thank you to Frank Jacka for the fantastic work towards the greens and displaying the best facilities in the region. This was proven when we hosted the Grand Final and what a spectacle it was.

It has been a great year and we look forward to many more great years! We have some exciting things coming up and we look forward in show casing bowls and the Murray Downs Club.

Yours in Bowls

**GARRY McCAIG**  
**BOWLS CHAIRMAN**



## **MURRAY DOWNS GOLF & COUNTRY CLUB LIMITED**

**ClubGRANTS Recipients** (for year ended 31 August 2019)

### **Category 1**

Swan Hill Regional Library Summer Readings  
Jacaranda Lodge Auxiliary  
Swan Hill TAC L2P Learner Driver Program  
State Emergency Service Swan Hill  
Swan Hill District Health  
Inner Wheel club Swan hill Inc  
Murray Downs Fire Brigade  
St. Mary's Primary School  
St. Mary MacKillop College  
Swan Hill District Health

### **Category 2**

Swan Hill Rotary Club  
Swan Hill Junior Basketball Tournament Committee  
Murray Mallee LLEN - MD  
Murray Mallee LLEN - SHC  
Swan Hill Junior Fire Brigade  
Swan Hill Darts Association Inc.  
Griffith Golf Club  
Pyramid Hill Bowling Club  
Manangatang Pre-School  
Lions Club of Moorabin Inc.  
Swan Hill Food & Wine Festival  
Wycheproof Bowls Club  
Ultima Football Netball Club  
Lake Boga Yacht Club  
Woorinen Football & Netball Club  
Nyah-Nyah West United Football Netball club  
Swan Hill Kindergarten  
Lakeside Golf Club Lake Boga Inc



# Murray Downs Golf & Country Club Limited

ACN 003 382 947

## Financial Statements

For the year ended 31 December 2020

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Murray Downs Golf & Country Club Limited

## Directors' Report

For the year ended 31 December 2020

Your directors present the financial statements of the Murray Downs Golf & Country Club Limited (the Company) for the year ended 31 December 2020.

### Directors

The names of the directors in office at any time during or since the end of the financial year are:

<p>W. Gurnett Board Member since 30 September 1987 President 26 years until 2018 Retired CPA Accountant, Partner at GMG Accounting for 49 years.</p>	<p>C. Hedwards –President Board Member since 26 June 1992 Vice-President 4 years President 1 year Retired Area Manager Tasco Petroleum Bus Owner Operator</p>
<p>G. Hinton – Honorary Treasurer Board Member since 20 May 2014 CPA Accountant, Retired Partner at GMG Accounting for 15 years. Financial Accountant at Swan Build</p>	<p>G. Slater – Honorary Secretary Board Member since 28 June 1991 Retired School Principal</p>
<p>R. Smith Board Member since 2 May 1995 Retired Boral Concrete Contractor</p>	<p>A. Free Board Member since 23 May 2017 Finance Accountant Swan Hill Rural City Council</p>
<p>D. Martin Board Member since 24 May 2011 Retired Retail Business Owner</p>	<p>M. Woolhouse – Vice President Vice President 1 year Board Member since 29 May 2007 Previous Retail &amp; Business Owner</p>
<p>G. McNees Board Member since 21 May 2013 Farm Consultant</p>	

Directors have been in office since the start of the financial year to the date of this report unless otherwise stated.

### Company secretary

The Company's secretary is Mr Gregory Roberts, who was appointed on 23 March 2009.

### Principal activities

The principal activities of the Company during the year were promotion and conduct of golf and bowls for the purpose of promoting these sports and club amenities.

### Short term and long term objectives

The Club's short term objectives are to provide for members and members' guests a sporting and social facility with all the usual facilities of a Club with excellent service in a comfortable and safe environment. To promote and conduct the game of golf and bowls and other sports, games, amusements and entertainment as the Club may deem expedient.

In the long term, the Club's objectives include replacement and enhancement of key strategic assets and the long term financial and operational viability through sound improvements to the organisation's operations.

To achieve these objectives, the company has adopted the following strategies:

- To encourage and promote the participation in golf and bowls and community activities;
- To increase awareness of the Club and its facilities through effective marketing and communication;
- To continue to reinvest in the products and facilities to ensure the provision of a quality experience for members and members guests.



Murray Downs Golf & Country Club Limited

## Directors' Report

For the year ended 31 December 2020

### Meetings of directors

The number of meetings of the Company's directors held during the year ended 31 December 2020, and the numbers of meetings attended by each director were:

	No. of Meetings Attended	No. of Meetings Held*
W Gurnett	18	18
C Hedwards	18	18
G Hinton	17	18
G Slater	17	18
R Smith	17	18
D Martin	16	18
M Woolhouse	18	18
G McNees	12	18
A Free	18	18

\* reflects the number of meetings held during the time the director held office during the year.

### Member Liability

The Company is incorporated as a Company limited by guarantee. In accordance with the Memorandum of Association of the Company, every member of the Company undertakes to contribute an amount limited to \$10 per member in the event of winding up the Company during the time he or she is a member or within one year thereafter. Total number of members as of 31 December 2020: 5,376 (2019: 7,442).

### Core and Non-core Property

The core property of a registered club means any real property owned or occupied by the club that comprises:

- the defined premises of the club, or
- any facility provided by the club for the use of its members and their guests, or
- any other property declared, by a resolution passed by a majority of the members present at a general meeting of the ordinary members of the club, to be core property of the club, but does not include any property referred to in paragraphs (a) - (c) that is declared, by a resolution passed by a majority of the members present at a general meeting of the ordinary members of the club, not to be core property of the club.

All real property owned by the club is classified as core property.

### Auditor's independence

The lead auditor's independence declaration for the year ended 31 December 2020 has been received and can be found on page 4 of the financial report.

This report is signed in accordance with a resolution of the directors.

Director  
Colin Hedwards

Director  
Malcolm Woolhouse

Murray Downs  
12 April 2021



Murray Downs Golf & Country Club Limited

## Directors' Report

For the year ended 31 December 2020

### Auditors' Independence Declaration

As lead auditor for the audit of Murray Downs Golf & Country Club Ltd for the year ended 31 December 2020, I declare that, to the best of my knowledge and belief, there have been:

- a.) No contraventions of the auditor independence requirements of the *Corporations Act 2001* in relation to the audit; and
- b.) No contraventions of any applicable code of professional conduct in relation to the audit.

Johnson MME  
Chartered Accountants

Stephen Clarke  
Director

Albury  
12 April 2021



Murray Downs Golf & Country Club Limited

## Directors' Declaration

For the year ended 31 December 2020

The directors declare that the financial statements and notes set out on pages 6 to 19:

- a) comply with Accounting Standards – Reduced Disclosure Requirements, the *Corporations Regulations 2001* and other mandatory professional reporting requirements; and
- b) give a true and fair view of the Company's financial position as at 31 December 2020 and of its performance, as represented by the results of its operations and its cash flows, for the financial year ended on that date.

In the director's opinion:

- a) the financial statements and notes are in accordance with the *Corporations Act 2001*; and
- b) there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the directors.

Director  
Colin Hedwards

Director  
Malcolm Woolhouse

Murray Downs  
12 April 2021



Murray Downs Golf & Country Club Limited

**Statement of Profit or Loss and Other Comprehensive Income**

For the year ended 31 December 2020

	Note	2020 \$	2019 \$
Revenue from operating activities	2	8,137,770	16,079,034
Revenue from non-operating activities	2	2,671,576	700,188
Cost of goods sold	3	1,677,445	3,186,479
Employee related expense		5,306,922	6,539,075
Depreciation and amortisation	3	1,183,242	1,169,387
Repairs and maintenance expense		237,660	435,006
Advertising, promotion and members expense		353,485	836,210
Poker machines taxes & monitoring fees		613,648	1,471,096
Golf and Bowls expense		302,461	478,802
Finance costs	3	59,710	150,964
Administration expense		144,884	178,359
Other expenses	3	1,317,808	1,413,786
<b>Profit/(Loss) before income tax</b>		<b>(387,919)</b>	<b>920,058</b>
Income tax expense	1(b)	-	-
<b>Net Profit/(Loss) for the year</b>		<b>(387,919)</b>	<b>920,058</b>
Other Comprehensive Income		-	-
<b>Total Comprehensive Result for the year</b>		<b>(387,919)</b>	<b>920,058</b>

*The above statement of profit or loss and other comprehensive income should be read in conjunction with the accompanying notes.*



Murray Downs Golf & Country Club Limited  
**Statement of Financial Position**  
 As at 31 December 2020

	Note	2020 \$	2019 \$
<b>ASSETS</b>			
<b>Current Assets</b>			
Cash and cash equivalents	4	2,458,216	2,318,850
Trade and other receivables	5	342,216	137,805
Inventories	6	319,403	373,000
Other	7	236,615	244,272
<b>Total Current Assets</b>		<b>3,356,450</b>	<b>3,073,927</b>
<b>Non-Current Assets</b>			
Property, plant and equipment	8	12,697,925	13,480,355
Intangible assets	9	2,984,097	3,396,894
Right of use assets	10	410,867	482,261
<b>Total Non-Current Assets</b>		<b>16,092,889</b>	<b>17,359,510</b>
<b>Total Assets</b>		<b>19,449,339</b>	<b>20,433,437</b>
<b>LIABILITIES</b>			
<b>Current Liabilities</b>			
Trade and other payables	11	1,706,183	1,091,747
Borrowings	12	1,960	408,000
Lease Liabilities	13	80,500	79,205
Provisions	14	442,652	524,844
<b>Total Current Liabilities</b>		<b>2,231,295</b>	<b>2,103,796</b>
<b>Non-current liabilities</b>			
Trade and other payables	15	48,708	61,996
Borrowings	16	-	638,860
Lease Liabilities	17	367,970	418,517
Provisions	18	99,344	120,327
<b>Total Non-Current Liabilities</b>		<b>516,022</b>	<b>1,239,700</b>
<b>Total Liabilities</b>		<b>2,747,317</b>	<b>3,343,496</b>
<b>Net Assets</b>		<b>16,702,022</b>	<b>17,089,941</b>
<b>EQUITY</b>			
Asset Revaluation Reserve		1,240,365	1,240,365
Retained profits		15,461,657	15,849,576
<b>Total Equity</b>		<b>16,702,022</b>	<b>17,089,941</b>

*The above statement of financial position should be read in conjunction with the accompanying notes.*



Murray Downs Golf & Country Club Limited  
**Statement of Changes in Equity**  
 For the year ended 31 December 2020

	Retained Profits	Asset Revaluation Reserve	Total
Balance at 1 January 2019	14,737,424	1,432,459	16,169,883
Net profit for the year	920,058	-	920,058
Transfers to/(from) reserves	192,094	(192,094)	-
Balance at 31 December 2019	<u>15,849,576</u>	<u>1,240,365</u>	<u>17,089,941</u>
Net (loss) for the year	(387,919)	-	(387,919)
Transfers to/(from) reserves	-	-	-
Balance at 31 December 2020	<u>15,461,657</u>	<u>1,240,365</u>	<u>16,702,022</u>

*The above statement of changes in equity should be read in conjunction with the accompanying notes.*



Murray Downs Golf & Country Club Limited

**Statement of Cash Flows**

For the year ended 31 December 2020

	Note	2020 \$	2019 \$
<b>Cash Flows from Operating Activities</b>			
Receipts from members & customers		10,592,211	16,174,972
Payments to suppliers and employees		<u>(9,083,370)</u>	<u>(14,392,383)</u>
		1,508,841	1,782,589
Interest paid		(59,710)	(150,964)
Interest received		12,724	25,191
<b>Net cash inflow/(outflow) from operating activities</b>		<u>1,461,855</u>	<u>1,656,816</u>
<b>Cash Flows from Investing Activities</b>			
Payments for property, plant and equipment		(269,427)	(1,216,242)
Proceeds from the sale of property, plant and equipment		41,091	139,641
Proceeds from sale of intangible assets		-	700,000
<b>Net cash inflow/(outflow) from investing activities</b>		<u>(228,336)</u>	<u>(376,601)</u>
<b>Cash flows from Financing Activities</b>			
Repayment of borrowings		(1,044,901)	(1,908,000)
Proceeds from leases		-	130,086
Repayment of leases		<u>(49,252)</u>	<u>(44,781)</u>
<b>Net cash inflow/(outflow) from financing activities</b>		<u>(1,094,153)</u>	<u>(1,822,695)</u>
<b>Net Increase/(Decrease) in Cash Held</b>		139,366	(542,480)
Cash at the beginning of the financial year		2,318,850	2,861,330
<b>Cash at the End of the Financial Year</b>	4	<u>2,458,216</u>	<u>2,318,850</u>

*The above statement of cash flows should be read in conjunction with the accompanying notes.*



Murray Downs Golf & Country Club Limited

## Notes to and forming part of the financial statements

For the year ended 31 December 2020

### Note 1. Summary of significant accounting policies

The financial statements are general purpose financial statements that have been prepared in accordance with Australian Accounting Standards – Reduced Disclosure Requirements of the Australian Accounting Standards Board (AASB) and the *Corporations Act 2001*. The company is a not-for-profit entity for financial reporting purposes under Australian Accounting Standards.

#### Basis of preparation

The principal accounting policies adopted in the presentation of the financial statements are set out below. These policies have been consistently applied to both years presented, unless otherwise stated.

Under Australian Accounting Standards, there are requirements that apply specifically to not-for-profit entities that are not consistent with International Reporting Standards (IFRS) requirements. The company has analysed its purpose, objectives and operating philosophy and determined that it does not have profit generation as a prime objective. Consequently, where appropriate the Company has elected to apply options and exemptions within the accounting standards which are applicable to not-for-profit entities. Comparative information has been reclassified where appropriate to enhance comparability.

#### COVID-19

On 22 March 2020 the Federal Government announced measures and restrictions on social gatherings to protect the Australian Community from the spread of the coronavirus (COVID-19). The measures announced included a restriction on all licensed and registered clubs from opening for business with effect from 12 midday on 23 March 2020. Consequently, the Club was closed from 23 March 2020 and re-opened with capacity and social distancing restrictions on 1 June 2020. Government policy and restrictions relating to Covid-19 continue to evolve and will continue to create a level of uncertainty over the Club's operating environment.

The financial impact of the measures imposed on the club has been significant with key operating income reducing by \$7.94 million or 49% on the prior year. This together with associated reduction in running costs and receipt of government COVID subsidies and Job Keeper payments of \$2.59m has contributed to the Club posting an operating loss of \$387,919 for the year ended 31 December 2020. The directors and management have developed and are continuing to implement measures to attempt to limit the severity of the financial impact from the forced closures and subsequent restricted trading environment, in order to ensure the long-term future of the Club.

#### (a) Revenue

All revenue is stated net of the amount of goods and services tax (GST).

##### (i) Sale of goods and services

Revenue from the sale of food, beverages and other goods is recognised at the point in time the goods are delivered to the customers.

Revenue from gaming and other services is recognised at the point in time the service is delivered to the customers.

##### (ii) Membership revenue

Membership revenue is recognised over time as the performance obligation to deliver member services are satisfied, which are expected to occur over a period of 1 to 3 years. Subscriptions received where the performance obligation remains unsatisfied are brought to account as a liability (refer note 11 & 15).

##### (iii) Interest

Interest revenue is recognised on an accrual basis taking into account applicable interest rates.



Murray Downs Golf & Country Club Limited

## Notes to and forming part of the financial statements

For the year ended 31 December 2020

### Note 1. Summary of significant accounting policies (continued)

**(b) Income Tax**

Murray Downs Golf & Country Club Limited is exempt from income tax under section 50-45 of the Income Tax Assessment Act 1997.

**(c) Cash and Cash Equivalents**

Cash and cash equivalents includes cash on hand and other short term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash which are subject to an insignificant risk of changes in value.

**(d) Inventories**

Inventory is stated at the lower of cost and net realisable value.

**(e) Property, Plant & Equipment**

All property, plant and equipment are stated at cost less depreciation and impairment losses. Cost is measured as the fair value of the assets given up, liabilities undertaken at the date of acquisition plus incidental costs directly attributable to the acquisition.

The purchase method of accounting is used for all acquisitions of assets.

All depreciation is calculated using straight line or diminishing value methods, depending on when the financial benefits of an asset will be derived, to write off the net cost of each item of property, plant and equipment (excluding freehold land) over its expected useful life to the Company. The expected useful lives are as follows:

Buildings	10-40 years
Plant and equipment	4-10 years
Gaming machines	4 years

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These are included in the statement of profit and loss and comprehensive income.

**(f) Employee Entitlements**

*(i) Wages and salaries*

Liabilities for wages and salaries are recognised and measured as the amount unpaid at the reporting date at current wage rates in respect of employees' service up to that date.

*(ii) Annual leave*

Liabilities for annual leave are recognised and are measured as the amount unpaid at the reporting date at pay rates expected to apply when the obligation is settled in respect of employees' services up to that date, including on-costs. All annual leave balances are classified as a current liability.

*(iii) Long service leave*

Long service leave entitlements payable are assessed at balance date having regard to expected employee remuneration rates on settlement, employment related on-costs and other factors including accumulated years of employment, on settlement, and experience of employee departure per year of service. All long service leave which the Company does not have an unconditional right to defer settlement of the liability for at least twelve months after reporting date is disclosed as a current liability and is measured at nominal value based on the amount expected to be paid when settled. Long service leave expected to be paid later than one year has been measured at the present value of the estimated future cash outflows to be made for these accrued entitlements. Commonwealth bond rates are used for discounting future cash outflows.



Murray Downs Golf & Country Club Limited

## Notes to and forming part of the financial statements

For the year ended 31 December 2020

### Note 1. Summary of significant accounting policies (continued)

**(g) Trade and Other Payables**

These amounts represent liabilities for goods and services provided to the Company prior to the end of the financial year and which are unpaid. These amounts are unsecured and usually paid within 30 days of recognition.

**(h) Trade and Other Receivables**

All trade receivables are carried at their nominal amount. Collectability of debtors is reviewed on an ongoing basis. Debts, which are known to be uncollectible, are written off. An allowance for doubtful debts is raised based on an expected loss model.

**(i) Intangible Assets**

**Goodwill**

Goodwill is initially recorded at the amount at which the purchase price for a business exceeds the fair value attributed to its net assets at the date of acquisition. Goodwill is tested annually for impairment and carried at cost less any accumulated impairment losses.

**Water Licences**

The permanent water entitlement is recognised at cost. The license has an indefinite life but is reviewed annually for indicators of impairment in accordance with note 1(l).

**Gaming Machine Licences**

Victorian gaming machine entitlements that were acquired through the Victorian Commission for Gambling and Liquor Regulations are subject to a 10 year license, which will need to be renewed prior to the existing licensing period expiring. The cost of the entitlements are being amortised over the term of the license (10 years). NSW gaming machine entitlements were initially acquired at no cost and then subsequently recognised at their fair value based on an independent valuation performed by CB Richard Ellis on 31 December 2005. The basis of the valuation was market value.

**(j) Impairment of Assets**

Assets that have an indefinite useful life are not subject to amortisation and are tested annually for impairment or more frequently if events or changes in circumstances indicate that they might be impaired. Assets that are subject to amortisation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value, less cost to sell and value in use.

**(k) Critical Accounting Estimates**

The directors evaluate estimates and judgements incorporated into the financial statements based on historical knowledge and best available current information. Estimates assume a reasonable expectation of future events and are based on current trends and economic data obtained both internally and externally.

**Key Estimates**

The company assesses impairment at each reporting date by evaluating conditions specific to the company that may lead to impairment. Where evidence of impairment exists, the recoverable amount of the asset is determined. The value-in-use calculations performed in assessing recoverable amounts incorporate several estimates. An impairment loss of \$300,000 has been recognised in respect of goodwill relating to the Spoons Restaurant for the year ended 31 December 2020.



Murray Downs Golf & Country Club Limited

## Notes to and forming part of the financial statements

For the year ended 31 December 2020

### Note 1. Summary of significant accounting policies (continued)

**(l) Goods and Services Tax (GST)**

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Tax Office. In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of expense. Receivables and payables in the statement of financial position are shown inclusive of GST.

**(m) Borrowings**

Borrowings are carried at their principal amounts, which is not materially different to the present value of future cash flows associated with servicing the debt. Any interest payable on borrowings is accrued over the period it becomes due and is recorded as part of other creditors.

**(n) Borrowing Costs**

Borrowing costs are recognised as expenses in the period in which they are incurred.

**(o) Maintenance & Repairs**

Maintenance, repair costs and minor renewals are charged as expenses as incurred.

**(p) Leases**

The Company assesses whether a contract contains a lease at the inception of the contract. The Company recognises a right-of-use asset and a corresponding lease liability in respect to all lease arrangements in which it is the lessee, except for short term leases (leases with a term of less than 12 months) and leases of low value assets (less than \$10,000). For these leases the Company recognises the lease payments as an operating expense on a straight-line basis over the term of the lease.

The lease liability is initially measured at the net present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease. If this rate cannot be readily determined, the company uses its incremental borrowing rate.

The right-of-use assets comprise the initial measurement of the corresponding lease liability, lease payments made at or before the commencement date and any initial direct costs. They are subsequently measured at cost less accumulated depreciation and impairment loss. Right-of-use assets are depreciated over the shorter period of the lease term and the useful life of the asset.

**(q) New Accounting Standards and interpretations**

A number of Australian Accounting Standards have been issued or amended since the last reporting date and are applicable to the entity but are not yet effective. The Board has assessed the impact of these amendments and they are immaterial to the entity. They have not been adopted in the preparation of the Financial Statements at balance date.

### Note 2. Revenue

	2020	2019
	\$	\$
<b>Continued operations</b>		
Revenue from contracts with customers	(a) 8,137,770	16,079,034
Revenue from outside the operating activities	(b) 2,671,576	700,188
	<u>10,809,346</u>	<u>16,779,222</u>



Murray Downs Golf & Country Club Limited

## Notes to and forming part of the financial statements

For the year ended 31 December 2020

<b>Note 2. Revenue (continued)</b>	2020	2019
	\$	\$
<b>(a) Disaggregated revenue</b>		
Poker Machines	3,105,034	6,553,310
Bar	1,133,723	2,593,644
Catering	2,473,690	4,923,285
Members subscriptions	267,482	382,587
Pro Shop, Golf & Bowls	1,046,975	1,364,529
TAB, Keno and ATM commissions, Bingo and Raffle takings	110,866	261,679
<b>Total revenue</b>	<b>8,137,770</b>	<b>16,079,034</b>
<b>Timing of revenue recognition</b>		
Products and services transferred to customer		
- at a point in time	7,870,288	15,696,447
- over time	267,482	382,587
	<b>8,137,770</b>	<b>16,079,034</b>
<b>(b) Revenue from outside the operating activities</b>		
Interest	12,724	25,191
Sundry	99,902	68,979
Government subsidies – Job Keeper and Cash Flow Boost	2,558,950	-
Profit from sale of plant and equipment	-	118,643
Profit from sale of gaming entitlements	-	487,375
	<b>2,671,576</b>	<b>700,188</b>
<b>Note 3. Profit</b>		
<b>Net gains and expenses</b>		
Profit before income tax expense includes the following expenses:		
<b>(a) Expenses</b>		
Cost of goods sold		
- Bar	462,166	996,075
- Catering	934,903	1,841,900
- Pro-shop	209,167	250,934
- Other	71,209	97,570
	<b>1,677,445</b>	<b>3,186,479</b>
Depreciation and amortisation		
- Depreciation of PP&E	999,051	1,016,936
- Amortisation of Intangibles	112,797	112,797
- Depreciation of right of use assets	71,394	39,654
	<b>1,183,242</b>	<b>1,169,387</b>
Finance costs	59,710	150,964
Movement in provisions	103,175	96,208
<b>(b) Significant Revenue and Expenses</b>		
Asset impairment – Spoons Goodwill	300,000	-



Murray Downs Golf & Country Club Limited

## Notes to and forming part of the financial statements

For the year ended 31 December 2020

<b>Note 4. Current assets – Cash and Cash Equivalents</b>	2020	2019
	\$	\$
Cash at bank	1,999,966	1,848,189
Cash on hand	458,250	470,661
	<u>2,458,216</u>	<u>2,318,850</u>
<b>Note 5. Current assets – Trade and Other Receivables</b>		
Trade debtors	57,345	91,538
Accrued income – Job Keeper	282,750	-
Sundry debtors	2,121	46,267
	<u>342,216</u>	<u>137,805</u>
All debtors are considered collectible.		
<b>Note 6. Current assets – Inventories</b>		
Bar stocks	109,583	124,258
Catering stocks	59,347	75,522
Pro Shop and Spoons Providedore stocks	150,473	173,220
	<u>319,403</u>	<u>373,000</u>
<b>Note 7. Current assets – Other</b>		
Prepayments	189,216	220,573
Deposits – Gaming Entitlements	47,399	23,699
	<u>236,615</u>	<u>244,272</u>
<b>Note 8. Non-current assets – Property, Plant and Equipment</b>		
<b>Land and buildings</b>		
Land – at cost	466,419	466,419
Land improvements – at cost	837,839	837,839
Less: Accumulated depreciation	(442,160)	(396,734)
	<u>395,679</u>	<u>441,105</u>
Buildings and leasehold improvements – at cost	13,464,808	13,464,808
Less: Accumulated depreciation	(4,284,864)	(4,101,843)
	<u>9,179,944</u>	<u>9,362,965</u>
Total Land and Buildings	<u>10,042,042</u>	<u>10,270,489</u>
<b>Plant and equipment</b>		
Plant, Furniture and Equipment – at cost	10,061,913	10,143,689
Less: Accumulated depreciation	(7,414,919)	(6,952,214)
	<u>2,646,994</u>	<u>3,191,475</u>
<b>Work in Progress</b>	<u>8,889</u>	<u>18,391</u>
<b>Total Plant and Equipment</b>	<u>12,697,925</u>	<u>13,480,355</u>



Murray Downs Golf & Country Club Limited

## Notes to and forming part of the financial statements

For the year ended 31 December 2020

### Note 8. Non-current assets – Property, Plant and Equipment (continued)

#### Movements in carrying amounts:

	Land	Land improvements	Buildings & leasehold improvements	Plant & equipment	Work in Progress	Total
WDV 1 January 2020	466,419	441,105	9,362,965	3,191,475	18,391	13,480,355
Additions	-	-	-	269,427	-	269,427
Disposals	-	-	-	(43,304)	-	(43,304)
Write-off to R&M	-	-	-	-	(9,502)	(9,502)
Depreciation	-	(45,426)	(183,021)	(770,604)	-	(999,051)
WDV 31 December 2020	466,419	395,679	9,179,944	2,646,994	8,889	12,697,925

### Note 9. Non-current assets – Intangible Assets

	2020	2019
	\$	\$
NSW Gaming Machine Entitlements – at valuation	921,375	921,375
Victorian Gaming Machine Entitlements – at cost	361,710	474,507
Water Licences – at cost	1,420,195	1,420,195
Goodwill – at cost	275,917	575,917
Other – at cost	4,900	4,900
	2,984,097	3,396,894

#### Movements in carrying amounts:

	NSW Gaming Entitlements	Victorian Gaming Entitlements	Water Licences	Goodwill	Other	Total
WDV 1 January 2020	921,375	474,507	1,420,195	575,917	4,900	3,396,894
Amortisation	-	(112,797)	-	-	-	(112,797)
Disposals	-	-	-	-	-	-
Impairment	-	-	-	(300,000)	-	(300,000)
WDV 31 December 2020	921,375	361,710	1,420,195	275,917	4,900	2,984,097

### Note 10. Non-current assets – Right of Use Assets

	2020	2019
	\$	\$
Telephone System – leased asset	18,830	18,830
Less: Accumulated depreciation	(8,867)	(6,610)
	9,963	12,220
Type 4 Poker Machines – leased asset	118,260	118,260
Less: Accumulated depreciation	(34,587)	(5,103)
	83,673	113,157
Spoons Restaurant – lease of premises	396,538	396,538
Less: Accumulated depreciation	(79,307)	(39,654)
	317,231	356,884
Total Right of Use Assets	410,867	482,261



Murray Downs Golf & Country Club Limited

## Notes to and forming part of the financial statements

For the year ended 31 December 2020

### Note 10. Non-current assets – Right of Use Assets (continued)

#### Movements in carrying amounts:

	Telephone System	Type 4 Poker Machines	Spoons Restaurant	Total
WDV 1 January 2020	12,220	113,157	356,884	482,261
Additions	-	-	-	-
Transfers from PP&E	-	-	-	-
Depreciation	(2,257)	(29,484)	(39,653)	(71,394)
WDV 31 December 2020	9,963	83,673	317,231	410,867

### Note 11. Current liabilities – Trade and Other Payables

	2020	2019
	\$	\$
Trade creditors	1,328,136	847,156
Accrued expenses	135,185	105,259
Memberships and deposits in advance	161,207	51,335
Other advance payments	28,065	44,926
Other payables	53,590	43,071
	1,706,183	1,091,747

### Note 12. Current liabilities – Borrowings

NAB business market loans	1,960	408,000
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#### Security:

##### (i) NAB business loans are secured by:

- First ranking registered fixed and floating charge over all present and future rights, property and undertakings of Murray Downs Golf & Country Club Ltd;
- First ranking mortgage over property situated at Murray Downs Drive;
- First ranking mortgage over water entitlements in the name of Murray Downs Golf & Country Club Ltd.

### Note 13. Current liabilities – Lease Liabilities

Lease – Telephone System	4,143	4,143
Lease – Poker Machines	43,362	43,362
Lease – Spoons Restaurant – lease of premises	32,995	31,700
	80,500	79,205

Security – Plant & equipment leases are secured against the relevant asset subject to finance.

### Note 14. Current liabilities – Provisions

Employee Entitlements - Annual Leave	327,636	326,819
Employee Entitlements - Long Service Leave	59,946	146,908
Other Provisions	55,070	51,117
	442,652	524,844

### Note 15. Non-current liabilities – Trade and Other Payables

Memberships and deposits in advance	48,708	61,996
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Murray Downs Golf & Country Club Limited

## Notes to and forming part of the financial statements

For the year ended 31 December 2020

### Note 16. Non-current liabilities – Borrowings

	2020	2019
	\$	\$
NAB Business Markets Loans Security: Refer note 12.	-	638,860

### Note 17. Non-current liabilities – Lease Liabilities

Lease – Telephone System	3,452	7,595
Lease – Poker Machines	50,589	75,883
Lease – Spoons Restaurant	313,929	335,039
	<u>367,970</u>	<u>418,517</u>

Security: Refer note 13.

### Note 18. Non-current liabilities – Provisions

Employee Entitlements – Long Service Leave	<u>99,344</u>	<u>120,327</u>
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### Note 19. Related party transactions

#### (a) Key Management Personnel

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the company either directly or indirectly. The key management personnel of the company comprise the directors and executives who are responsible for the financial and operational management of the company. Compensation paid to key management personnel of the company was as follows:

Short-term employee benefits	337,071	333,970
Post-employment benefits	33,012	39,970
	<u>370,083</u>	<u>373,940</u>

#### (b) Transactions with related parties

There were no transactions with related parties during 2020 (2019: Nil).

### Note 20. Financing Arrangements

Finance Facilities Available		
Bank overdraft	50,000	50,000
Business market loans	2,644,000	2,576,000
	<u>2,694,000</u>	<u>2,626,000</u>
Finance Facilities Used		
Bank overdraft	-	-
Business market loans	1,960	1,046,860
	<u>1,960</u>	<u>1,046,860</u>
Finance Facilities Unused		
Bank overdraft	50,000	50,000
Business market loans	2,642,040	1,529,140
	<u>2,692,040</u>	<u>1,579,140</u>



Murray Downs Golf & Country Club Limited

## Notes to and forming part of the financial statements

For the year ended 31 December 2020

### Note 21. Financial Risk Management

The company's financial instruments consist mainly of deposits with banks, accounts receivable and payable, and leases. The totals for each category of financial instruments, measured in accordance with AASB 9 as detailed in the accounting policies to these financial statements, are as follows:

		2020	2019
<b>(i) Financial Assets</b>		\$	\$
Cash on hand	4	2,458,216	2,318,850
Trade and other receivables	5	342,216	137,805
<b>Total Financial Assets</b>		<u>2,800,432</u>	<u>2,456,655</u>
<b>(ii) Financial Liabilities</b>			
Trade and other payables	11,15	1,754,891	1,153,743
Borrowings	12,16	1,960	1,046,860
Leases	13,17	448,470	497,722
<b>Total Financial Liabilities</b>		<u>2,205,321</u>	<u>2,698,325</u>

### Note 22. Commitments

#### Capital Commitments

Plant and equipment purchases  
- Not later than 1 year

-	85,250
<u>-</u>	<u>85,250</u>

Capital expenditure commitments contracted for:

- VCGLR entitlements 2022-2032

900,576	900,576
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Payable:

- Not later than 1 year  
- Between 1 year and 5 years

-	-
900,576	900,576
<u>900,576</u>	<u>900,576</u>

#### Total Capital Commitments

<u>900,576</u>	<u>985,826</u>
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#### Lease Commitments

Commitments in relation to leases are payable as follows:

- Not later than 1 year  
- Between 1 year and 5 years  
- Not later than 5 years  
Less: future finance charges

93,333	93,333
237,353	266,791
168,036	213,864
(50,252)	(76,266)
<u>448,470</u>	<u>497,722</u>

Represented by:

- Current lease liabilities  
- Non-current lease liabilities

80,500	79,205
367,970	418,517
<u>448,470</u>	<u>497,722</u>

### Note 23. Contingent Assets & Liabilities

There are no contingent liabilities or assets at year end.

### Note 24. Events Occurring after Reporting Date

Ongoing travel and border restrictions imposed by governments to manage Covid-19 have been enforced subsequent to year end and are likely to be imposed again, which will continue to impact the company's operations. The ongoing impact of this cannot be reliably measured at this time. There are no other significant events occurring after reporting date likely to impact the future affairs of the company.



## Independent auditor's report to the members of Murray Down Golf & Country Club Limited

### Opinion

We have audited the financial statements, being general purpose financial statements – reduced disclosure requirements, of Murray Downs Golf & Country Club Limited, which comprises the statement of financial position at 31 December 2020, and the statement of profit and loss and other comprehensive income, the statement of changes in equity and the statement of cash flows for the year then ended, notes to the financial statements, including a summary of accounting policies and other explanatory notes and the directors' declaration.

In our opinion, except for the matter described in the *Basis of Qualified Opinion* section of our report, the accompanying financial statements of Murray Downs Golf & Country Club Limited are in accordance with the *Corporations Act 2001*, including:

- a) giving a true and fair view of the Company's financial position as of 31 December 2020 and of its performance for the year ended on that date; and
- b) complying with Australian Accounting Standards – Reduced Disclosure Requirements and the *Corporations Regulations 2001*.

### Basis for Qualified Auditor's Opinion

As disclosed in note 1(k) and note 9 of the financial statements, the Company has recognised NSW gaming machine entitlements initially acquired at no cost, at their fair value based on an independent revaluation undertaken on 31 December 2005 using a market value approach.

Australian Accounting Standard AASB 138: *Intangible Assets* provides that for not-for-profit entities where an asset is acquired at no cost, the cost is its fair value at the date of acquisition. Further, subsequent to initial recognition intangible assets may be carried using the cost model or the revaluation model. If an entity elects to fair value its assets, fair value shall be determined by reference to an active market. If there is no active market the accounting standard states that the asset shall be carried at its cost less any accumulated amortisation and impairment losses.

In our opinion there is no active market for NSW gaming machine entitlements and accordingly the Company has not complied with the accounting standard. In our opinion this departure from the requirements of the accounting standard has resulted in an overstatement of both the company's intangible assets and asset revaluation reserve by \$921,375.

### Information Other than the Financial Report and Auditor's Report

The directors of the Company are responsible for the other information. The other information comprises the information included in the Company's annual report for the year ended 31 December 2020 but does not include the financial report and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.



## Independent auditor's report to the members (continued)

### Directors' Responsibility for the Financial Statements

The directors of the Company are responsible for the preparation of the financial statements that gives a true and fair view in accordance with Australian Accounting Standards – Reduced Disclosure requirements and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial statements that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The financial statements have been prepared for distribution to members for the purpose of fulfilling the director's financial reporting requirements under the *Corporations Act 2001*. We disclaim any assumption of responsibility for any reliance on this report or on the financial statements to which it relates to any person other than the members, or for any purpose other than that for which it was prepared.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at: <http://www.auasb.gov.au/Home.aspx>. This description forms part of our auditor's report.

  
Johnsons MMB  
Chartered Accountants  
Stephen Clarke  
Director

Albury  
12 April 2021