



Annual Report

2018





Murray Downs Golf & Country Club Limited

Licensed under the N.S.W. Liquor Act

Postal Address: P.O. Box 496 SWAN HILL 3585

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NOTICE OF ANNUAL GENERAL MEETING

Notice is hereby given that the 31st Annual General Meeting of the Club will be held at the Club premises, Murray Downs Drive, Murray Downs, New South Wales on Tuesday, 21st May 2019 at 8.00pm.

AGENDA

1. To confirm the Minutes of the previous Annual General Meeting.
2. To receive the President's Report.
3. To lay the financial report, directors' report and auditor's report before the meeting for the year ended 31 December 2018.
4. Appointment of an Auditor for 2019-20.
5. Declaration of names of Directors elected.
6. To deal with any other business of which proper notice has been given - Ordinary Resolution 1.
7. To receive, consider and vote on the two (2) special resolutions set out below which seek to amend the Constitution of the Club.
8. To deal with any other business that the meeting may approve, of which due notice has not been given.

At the meeting the members will be asked to consider and if thought fit pass the following resolutions which are proposed as an ordinary resolution and special resolutions pursuant to the Corporations Act.

Ordinary Resolution 1:

That pursuant to the Registered Club Act;

(a) The members hereby approve expenditure by the club over the following 12 months for the following activities of Directors in their service as members of the Club's Board of Directors.

(i) The reasonable cost of a meal and beverage for each Director before or immediately after Raffle Duty, a Board or Committee Meeting on the day of that meeting.

(ii) Reasonable expenses incurred by Directors in relation to other events including entertainment of special guests of the Club and promotional activities in relation to the club for which expenses are approved by the Board before payment is made, on production of invoices, receipts or other proper documentary evidence of such expenditure.

(b) The provision and marking out of car parking spaces for the exclusive use of Directors, and such other persons as the Directors shall from time to time approve.

(c) The provision of a Club jacket, shirts and tie as part of a Directors uniform.

(d) The professional development and education of directors over the following twelve months including:

(i) The reasonable cost of directors and their partners attending at the Registered Clubs Association Annual General Meeting.

(ii) The reasonable cost of directors attending seminars, lectures, trade displays and other similar events as may be determined by the Board from time to time.

(iii) The reasonable costs of directors attending other Clubs or Casinos throughout the State or relevant interstate venues for the purpose of observing their facilities and methods of operation as organised by the club.



- (iv) A director who represents the Club at venues described under (d) (i), (ii) or (iii) provide a written report within 14 days.
- (e) The members acknowledge that the benefits in paragraphs (a), (b), (c) and (d) above are not available to members generally but only for those who are Directors of the club.

Explanatory Note

Please note this resolution is required under the Registered Clubs Act 1976 and is procedural.

Procedural Matters

1. To be passed, the Ordinary Resolution must receive votes from 50% +1 of those members who being eligible to do so vote in person on the Ordinary Resolution at the meeting.
2. Only Life Members and financial Full Members shall be eligible to vote on the Ordinary Resolution. (all categories of membership except Junior Members are eligible to vote)
3. Under the Registered Clubs Act 1976 members who are employees of the club are not entitled to vote on the Ordinary Resolution.
4. Proxy voting is prohibited by the Registered Clubs Act 1976.
5. Amendments (other than minor typographical corrections which do not alter the substance or effect of the Resolution) will not be permitted from the floor of the meeting.
6. If the Ordinary Resolution is passed it will take effect immediately.
7. The Board of the Club recommends this Resolution to the members.

By direction of the Board

Gregory Roberts
Chief Executive Officer

DIRECTORS' NOMINATIONS

Any Golf & Bowls, Life, or Bowls Members of the Club shall be at liberty to nominate an eligible member to serve as a member of the Board. The nomination, on the prescribed form, shall be signed by the member and his or her proposer and seconder, and lodged with the Chief Executive Officer no later than 6pm, Monday 29 April 2019.

Only Golf & Bowls, Life, or Bowls Members shall be eligible to be appointed to the Board, subject to the condition that no more than two members of the Board are Bowls only members.

In accordance with section 24 and 25 of the Constitution, this year three positions as a Director shall be elected. The three elected Directors shall hold office for a period of three (3) years.

Nomination forms will be available from the Club's Front Reception.

VOTING

If there is more than the required number of nominations a Ballot shall be conducted at the Club premises on the day of the Annual General Meeting, Tuesday 21st May 2019 from 10am and closing at 6pm. Membership cards and photo identification must be produced in order to vote.



FINANCIAL QUERIES

All questions relating to financial reporting should be submitted in writing to The Chief Executive Officer 7 days prior to the Annual General Meeting.

ANNUAL REPORTS

As a result of changes to the Corporations Act 2001 the Club will no longer print 7,000 copies of the Annual Report and send one to each member. In complying with Section 314 of the Corporations Act 2001 the club informs every member that:

- (a) They may elect to receive, free of charge, a copy of the financial reports by contacting the Club. The reports can be sent by either hard copy (mail) or electronic copy (email); or
- (b) They may view the Annual Report from the 30th April 2019 on the Clubs website at www.murraydownsgolf.com.au

SPECIAL RESOLUTIONS PROCEDURAL MATTERS

1. To be passed, a Special Resolution must receive votes in favour from not less than three-quarters (75%) of those members who, being eligible to do so, vote in person on the Special Resolution at the meeting.
2. **Only Golf & Bowls members, Bowls members, Life members, Country members, Intermediate members, Swan Hill Club Gold members, Swan Hill Club Social members and Social members can vote on the Special Resolutions.**
3. Under the Registered Clubs Act, members who are employees of the Club are not entitled to vote and proxy voting is prohibited.
4. The Board of the Club recommends the Special Resolutions to members.

FIRST SPECIAL RESOLUTION

That the Constitution of Murray Downs Golf and Country Club Limited be amended by:

- (a) **deleting** from Rule 4.1(c) the words *“Certificate of Registration under the Registered Clubs Act”* and in lieu thereof **inserting** the words *“club licence under the Liquor Act”*.
- (b) **inserting** at the end of Rule 4.1(p) the words *“subject to the requirements of the Liquor Act and Registered Clubs Act”*.
- (c) **deleting** from Rule 8.3 the words *“Part II of the Registered Clubs Act”* and in lieu thereof **inserting** the words *“the Club of, or the fact that the Club has a liquor licence under the Liquor Act”*.
- (d) **deleting** from Rule 8.3 the words *“such a certificate”* and in lieu thereof **inserting** the words *“such a licence”*.
- (e) **deleting** Rule 10.1 and in lieu thereof **inserting** the following new Rule 10.1:

“10.1 Deleted”.
- (f) **inserting** at the end of Rule 12.3 the words *“if the Provisional member is an applicant for a category of membership which is permitted to do so”*.
- (g) **inserting** at the end of Rule 13.3 the words *“and to introduce guests into the Club provided that if the Honorary member is also a Full member of the Club, the Honorary member shall be entitled to the playing and social privileges and advantages attributable to that category of membership”*.



- (h) **inserting** at the end of Rule 13.4 the word “*unless the Honorary member is also a Full member of the Club and entitled to do so*”.
- (i) **inserting** into Rule 15.1 the words “*Life member, Swan Hill Club Gold member, Swan Hill Club Social member*” after the words “*other than as a*”.
- (j) **deleting** from Rule 21.1 the words “*Section 67A of the Registered Clubs Act*” and in lieu thereof **inserting** the words “*Section 77 of the Liquor Act*”.
- (k) **inserting** at the end of Rule 21.1(c) the words “*or the Registered Clubs Act*”.
- (l) **deleting** from Rule 21.1(g) the words “*certificate of registration*” and in lieu thereof **inserting** the words “*club licence*”.
- (m) **inserting** the following new Rules 21.4 and 21.5:
- “21.4 Without limiting Rule 21.2, if a person has been refused admission to or turned out of the Club in accordance with Rule 21.1(a), the person must not re-enter or attempt to re-enter the Club within twenty four (24) hours of being refused admission or being turned out.
- 21.5 Without limiting Rule 21.2, if a person has been refused admission to or turned out of the Club in accordance with Rule 21.1(a), the person must not:
- (a) remain in the vicinity of the Club; or
- (b) re-enter the vicinity of the Club within six (6) hours of being refused admission or being turned out.”
- (n) **deleting** Rule 23.12 and in lieu thereof **inserting** the following new Rule 23.12:
- “23.12 For the purposes of Rule 23.11(c), “responsible adult” means an adult who is:
- (a) a parent, step-parent or guardian of the minor; or
- (b) the minor’s spouse or de facto partner;
- (c) for the time being, standing in as the parent of the minor.”
- (o) **deleting** from Rule 26.3(i) the words “*Section 41J of the Registered Clubs Act*” and in lieu thereof **inserting** the words “*Section 41E of the Registered Clubs Act and the Liquor Act*”.
- (p) **deleting** Rules 28 to 30 inclusive and in lieu thereof **inserting** the following new Rules 28 to 30 inclusive:
- “28. **MATERIAL PERSONAL INTERESTS OF DIRECTORS**
- 28.1 Any director who has a material personal interest in a matter that relates to the affairs of the Club must, as soon as practicable after the relevant facts have come to the director’s knowledge:
- (a) declare the nature of the interest at a meeting of the Board; and
- (b) comply with Rule 28.2.
- 28.2 Subject to Section 195 of the Act, a director who has a material personal interest in a matter that is being considered at a meeting of the Board, or of the Directors of the Club:
- (a) must not vote on the matter; and
- (b) must not be present while the matter is being considered at the meeting.



29. REGISTERED CLUBS ACCOUNTABILITY CODE

29.1 *The Club must comply with the requirements of the Registered Clubs Accountability Code (as amended from time to time) and the provisions of this Rule 29.*

29.2 *For the purposes of this Rule 29, the following terms “close relative”, “controlling interest”, “manager”, “pecuniary interest” and “top executive” shall have the meanings assigned to them by the Registered Clubs Act and Registered Clubs Regulations.*

CONTRACTS WITH TOP EXECUTIVES

29.3 *The Club must ensure that each top executive has entered into a written employment contract with the Club dealing with:*

- (a) *the top executive’s terms of employment; and*
- (b) *the roles and responsibilities of the top executive;*
- (c) *the remuneration (including fees for service) of the top executive;*
- (d) *the termination of the top executive’s employment.*

29.4 *Contracts of employment with top executives will not have any effect until they are approved by the Board and they must be reviewed by an independent and qualified adviser before they can be approved by the Board.*

CONTRACTS WITH DIRECTORS OR TOP EXECUTIVES

29.5 *Subject to Rule 29.7 and any restrictions contained in the Registered Clubs Act, the Club must not enter into a commercial arrangement or a contract with a director or top executive or with a company or other body in which a director or top executive has a pecuniary interest, unless the proposed commercial arrangement or contract is first approved by the Board.*

29.6 *A “pecuniary interest” in a company for the purposes of Rule 29.5 does not include any interest exempted by the Registered Clubs Act.*

CONTRACTS WITH SECRETARY AND MANAGERS

29.7 *Unless otherwise permitted by the Registered Clubs Act, the Club must not enter into a commercial arrangement or contract with:*

- (a) *the Secretary or a manager; or*
- (b) *any close relative of the Secretary or a manager;*
- (c) *any company or other body in which the Secretary or a manager or a close relative of the Secretary or a manager has a controlling interest.*

LOANS TO DIRECTORS AND EMPLOYEES

29.8 *The Club must not:*

- (a) *lend money to a director of the Club; and*
- (b) *unless otherwise permitted by the Registered Clubs Act and Regulations, the Club must not lend money to an employee of the Club unless the amount of the*



proposed loan is ten thousand dollars (\$10,000) or less and the proposed loan has first been approved by the Board.

RESTRICTIONS ON THE EMPLOYMENT OF CLOSE RELATIVES OF DIRECTORS AND TOP EXECUTIVES

- 29.9 *A person who is a close relative of a director or top executive must not be employed by the Club unless their employment is approved by the Board.*
- 29.10 *If a person who is being considered for employment by the Club is a close relative of a director of the Club, the director must not take part in any decision relating to the person's employment.*

DISCLOSURES BY DIRECTORS AND EMPLOYEES OF THE CLUB

- 29.11 *A director, top executive or employee of the Club must disclose any of the following matters to the Club to the extent that they relate to the director, top executive or employee:*
 - (a) *any material personal interest that the director has in a matter relating to the affairs of the Club; and*
 - (b) *any personal or financial interest of the director or top executive in a contract relating to the procurement of goods or services or any major capital works of the Club;*
 - (c) *any financial interest of the director or top executive in a hotel situated within forty (40) kilometres of the Club's premises,*
 - (d) *any gift (which includes money, hospitality and discounts) valued at one thousand dollars (\$1,000) or more, or any remuneration (including any fees for service) of an amount of one thousand dollars (\$1,000) or more, received by the director, top executive or employee from an affiliated body of the Club or from a person or body that has entered into a contract with the Club.*
- 29.12 *The Club must keep a register in an approved form containing details of the disclosures made to the Club in accordance with Rule 29.11.*

PROVISION OF INFORMATION TO MEMBERS

- 29.13 *The Club must:*
 - (a) *make the information required by the Registered Clubs Regulations available to the members of the Club within four (4) months after the end of each reporting period to which the information relates, and*
 - (b) *indicate, by displaying a notice on the Club's premises and on the Club's website (if any), how the members of the Club can access the information.*

30. INTENTIONALLY DELETED".

- (q) **deleting** Rule 32.1(b) and in lieu thereof **inserting** the following new Rule 32.1(b):
 - "(b) *is disqualified for any reason referred to in Section 206B of the Act*".
- (r) **deleting** from Rule 32.1(e) the words "made under the Act or the Registered Clubs Act" and in lieu thereof **inserting** the words "or declaration made under the Act, Liquor Act or the Registered Clubs Act"



- (s) **deleting** from Rule 33.4 the words “one hundred (100) members eligible to vote at the General Meeting or”.

Notes to members on the First Special Resolution

1. The First Special Resolution proposes a series of amendments to the Constitution to bring it into line with the *Corporations Act*, *Liquor Act* and *Registered Clubs Act*.
2. **Paragraphs (a), (c) and (d)** delete references to the certificate of registration which was previously held by the Club and insert references to the club licence which replaced the certificate of registration and is now held by the Club,
3. **Paragraph (b)** inserts appropriate references to the *Liquor Act* and the *Registered Clubs Act*.
4. **Paragraph (e)** deletes a provision which is no longer required. In this regard, the *Registered Clubs Act* no longer limits the maximum number of members for registered clubs.
5. **Paragraph (f)** clarifies that a Provisional member can only introduce guests into the Club if the Provisional member is an applicant for a category of membership which is permitted to introduce guests.
6. **Paragraph (g) and (h)** clarify that Honorary members who are also Full members of the Club shall be entitled to the rights and privileges of the category of membership of which they are a Full member.
7. **Paragraph (i)** inserts appropriate references to Life members, Swan Hill Club Gold members and Swan Hill Club Social members.
8. **Paragraphs (j) to (m) inclusive** amend existing provisions relating to the removal of persons from the Club’s premises to bring the Constitution into line with the *Liquor Act*.
9. **Paragraph (n)** amends the definition of “responsible adult” to reflect the definition contained in the *Liquor Act*.
10. **Paragraph (o)** amends a cross reference to the *Registered Clubs Act* and inserts an appropriate reference to the *Liquor Act*.
11. **Paragraph (p)** amends existing provisions relating to corporate governance and accountability to bring the Constitution into line with the *Registered Clubs Act* and *Registered Clubs Regulation*.
12. **Paragraphs (q) and (r)** amend existing provisions relating to the circumstances in which directors automatically vacate office to bring the Constitution into line with the *Corporations Act*, *Liquor Act* and *Registered Clubs Act*.
13. **Paragraph (s)** amends an existing provision relating to the calling of general meetings on the request of members to bring the Constitution into line with the *Corporations Act* which now provides that a requisition by members for a general meeting must be supported by five percent (5%) of the voting membership and does away with the alternative of one hundred (100) members supporting the requisition.

SECOND SPECIAL RESOLUTION

That the Constitution of Murray Downs Golf and Country Club be amended by:

- (a) **deleting** from Rule 3.1(l) the figure “10.3” and in lieu thereof **inserting** the figure “10.2”.
- (b) **deleting** Rule 10 and in lieu thereof **inserting** the new Rule 10:

“10. MEMBERSHIP



- 10.1 *No person under the age of eighteen (18) years shall be admitted as a member of the Club other than as a Junior Sporting member in accordance with this Constitution.*
- 10.2 *Unless otherwise determined by the Board and subject to Rule 10.4, the Full membership of the Club shall be divided into the following categories:*
- (a) Country Club Life membership; and*
 - (b) Country Club Sports – Golf & Bowls membership;*
 - (c) Country Club Sports – Golf membership;*
 - (d) Country Club Sports – Bowls membership;*
 - (e) Sports membership;*
 - (f) Junior Sports membership;*
 - (g) Social membership;*
 - (h) Swan Hill Club Gold members;*
 - (i) Swan Hill Club Social members.*
- 10.3 *Persons who are not Full members may, in accordance with this constitution, be admitted to the Club as;*
- (a) Provisional members;*
 - (b) Honorary members; and*
 - (c) Temporary members.*
- 10.4 *The Board shall have the power by way of by-law to:*
- (a) create sub categories of each category of Full membership referred to in Rule 10.2; and*
 - (b) determine the eligibility requirements and the playing rights and social privileges and advantages for each sub-category of Full membership,*
- provided that any by-law dealing with the above matters must not be inconsistent with this Constitution and the rights of each category of Full membership.*
- 10.5 *The number of Full members that have the right to vote in the election of the board shall be not less than sixty (60) percent of all Full members of the Club.*

COUNTRY CLUB SPORTS – GOLF & BOWLS MEMBERS

- 10.6 *Country Club Sports – Golf & Bowls members shall be persons who have attained the age of eighteen (18) years and have been elected or transferred to Country Club Sports – Golf & Bowls membership.*
- 10.7 *Country Club Sports members - Golf & Bowls are entitled to:*
- (a) such playing rights and social privileges and advantages of the Club as determined by the Board from time to time; and*
 - (b) use of the Club’s bowling and golfing facilities as determined by the Board from time to time;*



- (c) attend and vote at Annual General Meetings and General Meetings of the Club;
- (d) subject to any restrictions contained in this Constitution, nominate for and be elected or appointed to hold office on the Board;
- (e) vote in the election of the Board;
- (f) vote on any special resolution to amend this Constitution;
- (g) propose, second or nominate any eligible member for any office of the Club;
- (h) propose, second or nominate any eligible member for Country Club Life membership;
- (i) introduce guests to the Club.

COUNTRY CLUB SPORTS – GOLF MEMBERS

10.8 Country Club Sports - Golf members shall be persons who have attained the age of eighteen (18) years and have been elected or transferred to Country Club Sports – Golf membership.

10.9 Country Club Sports – Golf members are entitled to:

- (a) subject to Rule 10.10, such playing rights and social privileges and advantages of the Club as determined by the Board from time to time; and
- (b) use of the golfing facilities at the Club as determined by the Board from time to time;
- (c) attend and vote at Annual General Meetings and General Meetings of the Club;
- (d) subject to any restrictions contained in this Constitution, nominate for and be elected or appointed to hold office on the Board;
- (e) vote in the election of the Board;
- (f) vote on any special resolution to amend this Constitution;
- (g) propose, second or nominate any eligible member for any office of the Club;
- (h) propose, second or nominate any eligible member for Country Club Life membership;
- (i) introduce guests to the Club.

10.10 Unless otherwise determined by the Board, Country Club Sports – Golf members shall not be entitled to use the bowling facilities of the Club unless they have paid the appropriate green fees as determined by the Board from time to time.

COUNTRY CLUB SPORTS – BOWLS MEMBERS

10.11 Country Club Sports - Bowls members shall be persons who have attained the age of eighteen (18) years and have been elected or transferred to Country Club Sports – Bowls membership.

10.12 Country Club Sports- Bowls members are entitled to:

- (a) such playing rights and social privileges and advantages of the Club as determined by the Board from time to time; and



- (b) *subject to Rule 10.13, use of the bowling facilities at the Club as determined by the Board from time to time;*
- (c) *attend and vote at Annual General Meetings and General Meetings of the Club;*
- (d) *subject to any restrictions contained in this Constitution, nominate for and be elected or appointed to hold office on the Board;*
- (e) *vote in the election of the Board;*
- (f) *vote on any special resolution to amend this Constitution;*
- (g) *propose, second or nominate any eligible member for any office of the Club;*
- (h) *propose, second or nominate any eligible member for Country Club Life membership;*
- (i) *introduce guests to the Club.*

10.13 *Unless otherwise determined by the Board, Country Club Sports – Bowls members shall not be entitled to use the golfing facilities of the Club unless they have paid the appropriate green fees as determined by the Board from time to time.*

COUNTRY CLUB LIFE MEMBERS

10.14 *A Country Club Life member shall be any member of the Club who in consideration of long or meritorious service to the Club or for any other commendable reason has been granted Country Club Life membership of the Club in accordance with this Constitution.*

10.15 *Country Club Life membership may only be conferred at a general meeting of the Club (including an Annual General Meeting).*

10.16 *Candidates for Country Club Life membership shall be proposed by one and seconded by another Country Club Sports – Golf & Bowls member, Country Club Sports – Golf member, Country Club Sports – Bowls member or Country Club Life member.*

10.17 *Provided a nomination for Country Club Life membership is first approved by the Board, the nomination shall be referred to the next general meeting of the Club and not less than twenty-one (21) days written notice of nomination shall be given to all members eligible to vote at that meeting.*

10.18 *If a nomination for Country Club Life membership is not approved by the Board the nomination shall not be submitted to a general meeting.*

10.19 *If a nomination for Country Club Life membership is approved by a resolution passed by not less than a two-thirds (2/3) majority of the members present and voting at the general meeting the person nominated shall thereby be a Country Club Life member of the Club.*

10.20 *Every Country Club Life member shall be entitled to all rights and privileges of a Country Club Sports member – Golf & Bowls provided that:*

- (a) *any person admitted to Country Club Life membership pursuant to the Amalgamation will have the rights and privileges set out in the Deed of Amalgamation entered into by the Club for the purposes of the Amalgamation; and*



(b) any member admitted to Country Club Life membership after 16 October 2011, shall continue to be entitled to the rights and privileges of the category of membership from which they were elected to Country Club Life membership.

10.21 A Country Club Life member is relieved from the payment of any annual subscriptions, provided however, any member admitted to Country Life membership after 16 October 2011, shall only be relieved from the payment of the annual subscription in respect of the category of membership from which they were elected to Life membership.

10.22 For the purposes of the Amalgamation, any person who was a Life member of the Swan Hill Club shall be admitted as a Country Club Life member of the Club and the provisions of Rules 10.14 to 10.19 inclusive shall not apply in respect of the admittance of that person to Country Club Life membership of the Club.

10.23 For the purposes of Rule 10.14, membership of and service to the Swan Hill Club shall be deemed to be membership of and service to the Club.

SPORTS MEMBERS

10.24 Sports members shall be persons who have attained the age of eighteen (18) years and who have been elected or transferred to Sports membership.

10.25 Sports members shall be entitled to:

- (a) such playing and social privileges and advantages of the Club as determined by the Board from time to time;
- (b) attend and vote at Annual General Meetings and General Meetings of the Club;
- (c) vote in the election of the Board;
- (d) vote on any special resolution to amend this Constitution;
- (e) introduce guests to the Club.

10.26 Sports members shall not be entitled to:

- (a) nominate for or be elected to hold office on the board;
- (b) propose, second or nominate any eligible member for any office of the Club;
- (c) propose, second or nominate any eligible member for Country Club Life membership;

JUNIOR SPORTS MEMBERS

10.27 Junior Sports members shall be persons who have not attained the age of eighteen (18) years and have been elected to Junior Sports membership of the Club.

10.28 A person shall not be admitted as a Junior Sports member of the Club unless the Board:

- (a) is satisfied that the person is joining the Club for the purposes of participating in regular sporting activities organised by the Club; and
- (b) has received from that person's parent or guardian written consent to that person becoming a Junior Sports member of the Club and taking part in the sporting activities organised by the Club;



(c) is satisfied that the person will take part in regular sporting activities organised by the Club.

10.29 Subject to the provisions of the Registered Clubs Act, a Junior Sports member shall be entitled to such playing and social privileges and advantages of the Club as the Board may determine from time to time but shall not be entitled to:

- (a) attend or vote at any meeting of the Club; or
- (b) nominate for or be elected to hold office on the Board;
- (c) vote on any special resolution to amend this Constitution;
- (d) propose, second or nominate any eligible member for any office of the Club;
- (e) propose, second or nominate any eligible member for Country Club Life membership;
- (f) introduce guests to the Club.

10.30 Upon attaining the age of eighteen (18) years a Junior Sports member shall be transferred to another category of membership for which the Junior Sporting member has the necessary qualifications pursuant to Rule 11.2.

SOCIAL MEMBERS

10.31 Social members shall be persons who have attained the age of eighteen (18) years and who have been elected or transferred to Social membership of the Club.

10.32 Social members are entitled to:

- (a) such playing rights and social privileges and advantages of the Club as determined by the Board from time to time; and
- (b) attend and vote at Annual General meetings and General Meetings of the Club;
- (c) vote in the election of the Board;
- (d) vote on any special resolution to amend this Constitution;
- (e) introduce guests to the Club.

10.33 Social members are not entitled to;

- (a) unless otherwise determined by the Board, use any sporting facilities of the Club without payment of the appropriate green fees as determined by the Board from time to time;
- (b) nominate for or be elected to hold office on the Board;
- (c) propose, second or nominate any eligible member for any office of the Club;
- (d) propose, second or nominate any eligible member for Country Life membership.

SWAN HILL CLUB GOLD MEMBERS

10.34 Swan Hill Club Gold members shall be those persons who are admitted as Swan Hill Club Gold members in accordance with Rule 15A(b).

10.35 Swan Hill Club Gold members shall be entitled to:



- (a) *the rights and privileges of Social members referred to in Rule 10.32; and*
- (b) *stand for and be elected or appointed to the Advisory Committee;*
- (c) *vote in the election of the Advisory Committee.*

SWAN HILL CLUB SOCIAL MEMBERS

10.36 *Swan Hill Club Social members shall be those persons who are admitted as Swan Hill Club Social members in accordance with Rule 15A(c).*

10.37 *Swan Hill Club Social members shall be entitled to the rights and privileges of Social members under this Constitution.*

- (c) **deleting** from Rules 11.1,12.4, 17.1(g),18.1(a)(v) and 20.4(g) the words *“Life membership”* and in lieu thereof **inserting** the words *Country Club Life membership”*.
- (d) **deleting** from Rules 11.2, 15.4(f) and 23.1 the words *“Junior member”* and in lieu thereof **inserting** the words *“Junior Sports member”*.
- (e) **deleting** from Rule 16.3 the words *“to the class of Club or Bowls membership shall pay”* and in lieu thereof **inserting** the words *“to any class of membership shall pay such”*.
- (f) **deleting** from Rule 24.1 the words *“provided however that no more than two (2) members of the Board shall be Bowls members and that the President of the Board must be a Golf & Bowls member or Life member”* and in lieu thereof **inserting** the words *“provided however that no more than two (2) members of the Board shall be Country Club Sports - Bowls members and that the President of the Board must be a Country Club Sports - Golf & Bowls member or Country Club Life member.”*
- (g) **deleting** Rule 24.2 and in lieu thereof **inserting** the following new Rule 24.2:
 - “24.2 *Subject to Rule 24.3, the following members, provided they have been financial members of the Club for a consecutive period of at least twelve (12) months, shall be entitled to stand for and be elected or appointed the Board:*
 - (a) *Country Club Sports – Golf & Bowls members; and*
 - (b) *Country Club Sports – Golf members; and*
 - (c) *Country Club Sports –Bowls members; and*
 - (d) *Country Club Life members;*
- (h) **deleting** from Rule 25.2(d) the words *“Golf & Bowls members, Bowls members or Life members”* and in lieu thereof **inserting** the words *“Country Club Sports – Golf & Bowls members, Country Club Sports - Golf members, Country Club Sports – Bowls members or Country Club Life members”*.
- (i) **inserting** the following new Rules 26.3(p) and (q):
 - “(p) *To create sub categories of each category of Full membership in accordance with Rule 10.4; and*
 - (q) *To determine the eligibility requirements and the playing rights and social privileges and advantages for each sub-category of Full membership in accordance with Rule 10.4.*
- (j) **inserting** the following new Rules 26.11(e) and (f) and **renumbering** the remaining provisions of Rule 26.11 accordingly:
 - “(e) *the sub categories of each category of Full membership in accordance with Rule 10.4; and*



(f) *the eligibility requirements and the playing rights and social privileges and advantages for each sub-category of Full membership in accordance with Rule 10.4.”*

(k) **deleting** Rule 44.1 and in lieu thereof inserting the following new Rule 44.1:

“44.1 This Constitution can only be amended by way of Special Resolution passed at a general meeting of the members of the Club. Only Country Club Sports – Golf & Bowls members, Country Club Sports – Golf members, Country Club Sports – Bowls members, Country Club Life members, Sports members, Social members, Swan Hill Club Gold members and Swan Hill Club Social member can vote on any Special Resolution to amend this Constitution.”

Notes to Members on the Second Special Resolution

2. The Second Special Resolution proposes to:

- (a) amend the categories of Full membership of the Club; and
- (b) provide the Board with the power to create the sub categories of each category of Full membership and determine the eligibility requirements and the playing rights and social privileges and advantages for each of those sub-categories of Full membership.

Categories of Full membership

3. The Constitution provides that categories of Full membership of the Club are Golf & Bowls Members, Bowls Members, Foundation Members, Life Members, Country Members, Intermediate Members, Junior Sporting Members, Social Members, Swan Hill Club Gold Members and Swan Hill Club Social Members.

4. The Second Special Resolution proposes to amend the categories of Full membership so that the categories of Full membership of the Club are Country Club Sports - Golf & Bowls Members, Country Club Sports – Golf members, Country Club Sports - Bowls Members, Country Club Life Members, Sports Members, Junior Sporting Members, Social Members, Swan Hill Club Gold Members and Swan Hill Club Social Members.

5. In effect, the changes to the categories of Full membership are as follows:

- (a) Golf & Bowls membership, Bowls membership, Life membership have been renamed as Country Club Sports – Golf & Bowls membership, Country Club Sports – Bowls membership and Country Club Sports Life membership respectively.
- (b) Country Club Sports – Golf membership has been introduced into the Constitution for Country Club Sports members who wish to use the golfing facilities of the Club only (and not the bowling facilities of the Club).
- (c) Intermediate membership and Country Club membership will cease to be categories of membership of the Club and instead they will become sub-categories of Sports membership. Intermediate members and Country members will be transferred to Sports membership as and from the date of the Annual General Meeting.
- (d) Foundation membership has been removed from the Club’s Constitution. In this regard, Foundation members will be continue to be recognised by the Club as the first members of the Club but this category is no longer required in the Constitution because all of the Foundation members have voluntarily transferred to other categories of Full membership of the Club (namely Country Club Life membership and Country Club Sports – Golf & Bowls membership).

Rights and Entitlements of Full Members

6. The rights and entitlements of the existing categories of Full membership (including the renamed and consolidated categories of Full membership) remain unchanged.



7. Country Club Sports – Golf members will have “full membership rights” excluding use of the Club’s bowling facilities.
8. The rights and entitlements for the categories of Full membership are set out in the proposed new Rule 10 (see paragraph (a) of the Second Special Resolution).

Composition of the Board

9. The Constitution currently provides that:
 - (a) no more than two (2) directors on the Board can be Bowls members; and
 - (b) the President must be either a Life member or a Golf & Bowls member.
10. The Second Special Resolution retains those qualifications by providing that:
 - (a) no more two (2) members of the Board shall be Country Club Sports - Bowls members; and
 - (b)** the President of the Board must be a Country Club Sports - Golf & Bowls member or Country Club Life member.

Creation of Sub Categories of Full membership

11. The Second Special Resolution also proposes to provide the Board with the power by way of by law to:
 - (a) create sub categories of each category of Full membership; and
 - (b) determine the eligibility requirements and the playing rights and social privileges and advantages for each sub-category of Full membership,

provided that any by-law dealing with the above matters must not be inconsistent with this Constitution and the rights of each category of Full membership.
12. For example, this power would allow the Board to create Seven Day Golf membership and Six Day Golf membership as sub categories of Country Club Sports – Golf membership.
13. However, the Board’s power to create sub-categories of membership is subject to the provisions of the Constitution.
14. For example, the Club could not:
 - (a) change the rights and entitlements of the categories of Full membership listed in the Constitution; and
 - (b) create a new sub-category of Sports membership where the members of that sub-category are permitted to stand for and be elected or appointed to the Board because such a by-law would be inconsistent with the Club’s Constitution which restricts Sports members from holding office as directors of the Club.
15. The Board recommends this amendment because it will enable the Board to create and introduce new sub-categories of membership which reflect the requirements of the Club’s membership and the “market trends” for golf clubs without having to amend the Constitution

Dated: 26th March 2019

By direction of the Board

Gregory Roberts
Chief Executive Officer



PRESIDENTS REPORT

The 2018 financial year has endured many challenges. The Board and senior management worked hard and will continue to work hard on the issues that we can control. The climatic conditions have possibly had an effect on the economic ability for members and guests to support our venues. This can be seen in our visitation figures, down over 8,000 visits from last year. Poker machine revenue was down 5.6%, whilst Bar and Catering were almost on par to 2017 figures.

During the year, our major capital investment (as approved by the Board), was the replacement of all irrigation pump infrastructure for the golf course and bowling greens. Already we are experiencing a saving in power costs in the course expenses.

Swan Hill Club

At the Swan Hill Club, capital investment projects such as the installation of a solar system on the roof and an upgrade in paving and concrete works in the beer garden were implemented. These improvements are all for the benefit of our members and guests to ensure we enhance the experience at our outstanding facility.

Spoons Riverside

Spoons Riverside continues to provide a unique restaurant point of difference and has catered for many weddings and special events over the summer months. The recent announcement by the Swan Hill Rural City Council re: funding for an upgrade to the river precinct will be an enormous benefit to our venue.

Murray Downs Golf & Country Club

Our Club and golf course for the first time was recognised as number 46 in the top Public Access Ratings. This is a fantastic result as it allows us to promote ourselves as, "The Best Course on the Murray."

Sporting events such as The Reciprocal, The Masters and the recent holding of the NSW Senior Amateur golf tournament, had visitors from all over Australia who had the opportunity to experience our exceptional facility. I am very confident that our guests will be sure to spread the word about our facility and many of these guests will return again soon.

The course superintendent Ash Davis and his team, along with the hospitality staff, are to be commended for their commitment towards members and visitors who attend these club events. Shane McHenry and his team are also to be acknowledged for their efforts during these major events. Shane's also made an improvement to our membership numbers, particularly in the junior development.

I would also like to thank Marg Moore, Ken Gregory, Bill Pearson and their committees for their support to sporting events held at Murray Downs. Thanks also to the Swan Hill Advisory Committee members for their input on behalf of the Swan Hill Club venue.

It has been an honour and privilege to be President of the Murray Downs Golf and Country Club over the past 12 months, taking over from Bill Gurnett, who for the past 29 years devoted much time and commitment for the Clubs best interest at all times. Having his continued support along with fellow Directors and CEO Greg Roberts, I am committed to the long term future of our Club.

Finally, I would like to thank all members and invite you to continue to support all venues. Your continued support will help us grow.

We look forward to seeing you at one of our venues soon.

COL HEDWARDS
PRESIDENT



TREASURER'S REPORT

I present the financial performance of the Murray Downs Golf and Country Club (Incorporating Swan Hill Club and Spoons Riverside) for the year ended 30th December 2018. In a disappointing result, we ended with a net trading profit of \$68,090.

The following items are highlighted for your attention:

- Revenue is down \$372,583 or 2.29% for the year and expenses are up by \$257,022 or 1.65% which has resulted in a reduced profit of \$68,090 for 2018.
- Poker machine revenue was down \$375,396 or 5.61% and catering was down \$91,339 or 1.87%. Bar revenue was in line with last year only down \$629 and revenue from TAB, KENO, ATM Commissions, Bingo and Raffles was down 14,445 or 5.72%.
- On a positive note the membership subscriptions were up \$60,347 or 18.25% and the income from the Pro Shop, Golf and Bowls was up \$19,696 or 1.47%.
- Analysis of the expenses shows that employee expenses increased by \$110,679 or 1.77%. This is made up of an increase in recruitment expenses of \$20,189, an increase in Workers Compensation Insurance of \$23,047, an increase in superannuation of \$15,206 and a small increase in wages across the venues. Given the award increase was 3.5% the wages and employee expenses have been well controlled.
- Repairs and Maintenance expenses increased by \$44,359 or 11.95% which was made up of an increase in golf course repairs and irrigation repairs of \$31,549 due to storm damage that had to be cleaned up and irrigation repairs required on the main pumps prior to replacement.
- Advertising, Promotion and Member Expenses were increased by \$57,757 due to an increase in Member's Points redemption of \$81,487. All other Advertising and Promotions were in line or under budget.
- Poker machine taxes were reduced due to the reduction in poker machine revenue.
- Golf and Bowls expenses were increased by \$61,195 the bulk of which was increased electricity for the course pumps of \$28,669 and a fuel cost of \$27,595. The fuel cost in last year's figures was reduced due to a Fuel rebate claim that was made for the previous four years reducing last year's expenses disproportionately.
- Other Expenses increased by \$162,120 or 12.49% and this includes an increased cost of electricity of \$158,061, an increased cost of cleaning of \$14,865 and increased costs of Fuel of \$7,109. The rise in electricity is due to the Club's contract finishing on January 1 2018 and the new contract rates being significantly higher. The Club went to the market to get the best rates possible, but this still resulted in a significant increase in energy costs to the club.

All other expenses were in line with Budget. The cash position of the Club is still strong with \$2.86 million in cash and cash equivalents. We continue to hold a strong equity position, with Bank Debt retired of \$400,000

Finally, we look forward to the continued support of you, our members and the wider community. This is your club, make sure you visit and support the Murray Downs Golf & Country Club, the Swan Hill Club, and Spoons Riverside Restaurant.

GEOFF HINTON
TREASURER



CHIEF EXECUTIVE OFFICER'S REPORT

The Murray Downs Golf & Country Club Limited has recorded a disappointing result in 2018 with a combined profit of \$68,090. Revenue is down \$372,583 or 2.29% for the year and expenses are up by \$257,022 or 1.65% which has resulted in the reduction in profit for 2018.

The treasurer's report highlights the key points in the financial reports however; the following factors are also documented for your review:

- There has been 14 additional Gaming Machines installed at a competitor in Murray Downs which has had an impact on revenue;
- There has been a small increase in visitation to the Swan Hill Club and a significant decrease in visitation to the Murray Downs Club of 8,379 (5,663 of which is member visits);
- The Bridge closures has resulted in reduced operating hours and reduced trade for more than 6 months during 2018 which has impacted negatively on visitation;
- NSW is currently in major drought which is impacting agriculture and disposable income in the area;
- The Club has incurred significant increases in energy costs due to the rising price of electricity.

The Board and Management are working diligently to implement strategies to address the downturn in revenue and we will need your support of your venues to assist improving performance.

The Club continued to invest in its golf course, course equipment and gaming facilities at both clubs as we strive to provide our members with excellent facilities.

During 2018 the capital investment at Murray Downs Golf & Country Club included:

- Installation of new poker machines
- Replacement of all irrigation pump infrastructure for the golf course and bowling greens
- Replacement of golf carts
- Concreting floor of communal cart shed 1
- Purchase of Trackman technology for pro shop
- New chairs for the bistro

At the Swan Hill Club the capital investment projects included:

- Installation of new poker machines
- New TV's throughout the venue
- New automatic doors for Bar area
- New solar system installed on roof of club
- Upgrade concrete and paving works in beer garden

The Club has some wonderful volunteers participating in and supporting their local community Club. Thank you to all the members of the Golf and Bowls Committees who work so hard to ensure the smooth running of golf and bowls at Murray Downs. You do a great job. Thanks also to the Swan Hill Advisory Committee Members who provide an important input on behalf of the Swan Hill Club venue.

To all the staff of Murray Downs, Swan Hill Club and Spoons Riverside I say thank you for your commitment and dedication. Particular thanks to the senior management team who work tirelessly for the benefit of the Club and its members. Your commitment and passion is appreciated.



During 2018 Mr Bill Gurnett stepped down as the President of our Club after more than 29 years in the role. It is not possible to overstate Bill's important contribution to our Club and our local community. His commitment and passion for Murray Downs Golf and Country Club Limited is unsurpassed. Bill has certainly been through both the tough times and the good times and he has been focussed on what was in the Club's best interest at all times. I have heard many people in our community say that the Club wouldn't be here without his contribution and I believe them. As a President he was always firm but fair, dedicated to the cause and incredibly supportive. I have personally enjoyed working with Bill immensely and wish him all the very best as he continues to make a contribution as a director supporting the new President Colin Hedwards.

The Directors display strong leadership and are committed to the long term future of our Club. They continue to give considerable time and effort for the benefit of not just the Members but the entire Swan Hill community. My sincere thanks to the President, Colin Hedwards, and the Board of Directors for their commitment, dedication and support throughout the year.

Finally I would like to thank you, the Members, for your support of the venues. Remember these are your venues and the Club needs your support if it is to remain strong. If you are considering a family function or celebration please consider holding it at one of your venues.

We look forward to seeing you in 2019.

GREG ROBERTS
CHIEF EXECUTIVE OFFICER



MEN'S GOLF REPORT

On behalf of the men's golf committee I am pleased to present this golf report for 2018-19.

Our golf program has again progressed well. Most events have been well supported by our members and many visitors.

Early 2019 saw the introduction of a revised Rules of Golf which incorporated many significant changes. The material provided by Golf Australia allowed us to display, via video and posters, information about the main changes which players seem to have adopted without too much difficulty. A reminder to everyone that rule books are available from the pro shop-it helps if all players have some working knowledge of the rules.

In spite of an unusually hot, dry summer the course has been presented in exceptional condition (as always). Many thanks and accolades to our course superintendent Ash Davis and his crew for a great job.

A major event on our calendar was the privilege of hosting the NSW Senior Amateur Championships. This event attracted 137 seniors, many of whom are low handicap players, from all over NSW and other states. The feedback on the quality of our course both from a layout and conditioning point of view was overwhelmingly positive. A good reminder for those of us who play here regularly how fortunate we are.

Many of the players were seeing Murray Downs for the first time so the tournament was great advertising for our club. Ash and his team put in a great deal of extra work to prepare for this and congratulations to all of them.

For all our golf events, but particularly the major ones, they simply would not happen without the huge input from the pro shop staff. We owe them a great deal and to Shane and staff many thanks.

Our golf program is greatly enhanced by the many sponsors who contribute to our club and we are very grateful for their ongoing support. Please make every effort to patronise those businesses that support us.

Our major events continue to be mostly well supported by our members and many visitors. It is very pleasing to see many familiar faces returning year after year for these tournaments. The Golden Putter had a first time winning pair in Mark Loving and Jarrad Loving from Cobden with a score of +15

Our next major event was the Murray Downs Masters won by John Tripodi and Aldo D'Amico scoring +13 for the two days. This event has struggled to attract numbers in recent years so the golf committee has decided to try a new format in 2019. The event will be a 36 hole 2 person Ambrose for men and ladies. More information about this will provided in the near future.

A successful pro-am was held in September with the winning score a wonderful 66 by Matthew Buff on a very windy day.

Congratulations to our championship and major event winners.

- Club Champion – Dallas Free
- B Grade Champion – Mathew Collins
- C Grade champion - Tom Bailey
- D Grade champion- Roger Walker
- Junior Champion- Luke Doolan
- NDGA Medallist – Geoff Frame(72 Hole Nett)
- Senior Champion – Ross Kenyon
- Golfer of the Year - Ross Kenyon
- Putter of the Year - Ross Kenyon
- LJ Hooker Summer Cup - Wayne Wisby
- Medal of Medallists - Wayne Wisby
- Singles Knockout winner - Ross Kenyon



- 4BBB knockout winners Andrew Petersen-Darryl Roberts
- Mixed Knockout winners - Col Lawry and Lyn Lawry

Our Reciprocal and Senior's events again proved very popular. Reciprocal visitor winners were Daniel Irwin, Nick Haintz, Rod Doak and Geoff Viney from Buninyong whilst the team of Andy Graham, Jayden Graham, Sean Baumgurtel and Gene Brooks was successful in the member's section.

Our Veolia Seniors event has grades in age groups and the winners were Brendan Bell-Northern (50-66 years), Roger Bragg-Birchip(67-71), and in the 72+ John Everingham was successful. John has attended many of our events and has won his section in the seniors a number of times.

A significant amount of work is done by the men's and ladies golf committees as well as the Senior's sub-committee to put on these events. To all those involved thank you for a job well done.

To Greg Roberts and his office staff; thank you for providing the resources and assistance to help us keep the golf program on track.

Finally an extra thank you to all the golf committee who contribute so much to the enjoyment of our week to week golf and to the many members who regularly support our club with their participation in our golf events and use of clubhouse facilities.

KEN GREGORY
MEN'S CAPTAIN



LADIES GOLF REPORT

On behalf of Murray Downs Ladies Golf, I submit the following report.

Congratulations to our Championship and Major Events winners

- Club Champion & A Grade Champion, Kathy Parkinson
- B Grade Champion, Judy Simmonds
- C Grade Champion, Jenny Monahan
- D Grade Champion, Naomi Domaille
- Golfer of the Year, Naomi Domaille
- Donnington Cup, Mary-Anne Davis
- Medal of medallists, Nona Wilson
- Putter of the Year, Chris Warburton
- Singles Knockout, Judy Simmonds
- Doubles Knockout, Doreen Murphy & Di Nalder
- Saturday Winter Cup, Judi Benbow
- Summer Star sponsored by L J Hooker, Carol Wiseman
- Spring Brooch sponsored by Holts Mitsubishi Hyundai Isuzu Ute, Michelle Holt
- Anniversary Cup, Naomi Domaille

The Reciprocal welcomed players from 24 Clubs and congratulations to Jill McIndoe for her win on day one.

The Seniors Tournament in February sponsored by Veolia was well represented by the Murray Downs ladies and I congratulate the following winners and place getters. Carol Wiseman, Jan Butcher, Marg Moore, Maz Morrison, Mary-Anne Davis, Judi Benbow and Barb Cadd.

Our Opening Day, sponsored by Rutherford Street Insurance welcomed visitors from 10 clubs in our region. A field of 108 ladies enjoyed a day of fun and friendship. Mag Kiley, Janelle Hogan with Cindy McMillan & Kay Street from Sea Lake formed the winning team. The Novice winners were Kathy Parkinson, Naomi Domaille, Jenny White and Barb Upton.

84 players entered the Faye Ayson Memorial Pink Day sponsored by Kennedy Showcase Jeweller's. The course was ablaze with colour as our ladies joined in the spirit of the day dressing in all shades of pink for this fundraising day. Thank you to the Board of the Murray Downs Golf & Country Club for your support and contribution in donating green fees on the day which, combined with our lady golfers' contribution to a special raffle, resulted in a donation of \$1582 to Women Touched By Cancer. They are a local support group who has since 2007 enriched the lives of hundreds of women in the region.

Congratulations to the winners of the Memorial Trophy – Naomi Domaille, Mag Kiley, Colleen Roberts and Kathy Parkinson.

We were honoured to host the Victorian Ladies Autumn Tournament. 220 players from 61 visiting clubs enjoyed our great course. May means pennant, and time to compete for the Northern District Flags. Divisions 1, 2 and 3 came home winners. Congratulations to all who represented our club.

Our 45th Silver and Golden Putter once again attracted many visitors from far and wide. The Renmark Ladies took honours in the Silver Putter stableford event, and our own Murray Downs' Barb Cadd and Bev West won the golden putters with a score of plus 6. A huge thank you to Bev and Trevor from Holts Mitsubishi Hyundai Isuzu Ute for sponsoring the Golden Putter.



Gold Links Day, sponsored by Cameron's Fine Jeweller's attracted a capacity field and congratulations to the winners Carol Wiseman and Clare Nalder Martin.

More jewellery on offer in September with Spring Brooch as the prize for the best three rounds. Sponsored by Holts Mitsubishi Hyundai Isuzu Ute, the winner Michelle Holt received a lovely rose gold bracelet.

Our 25th annual Classic event was outstanding. Great numbers, with 26 visiting clubs. This three day event is one where we once again showcase our course at its very best and welcome new and old friends alike. Thank you to our sponsors, L J Hooker, Tasco Petroleum and Swan Hill Disposal.

Shannon Bishop won the Tasco Mid Murray Amateur with a blistering 84 scratch. Well done Shannon. Thursday night of the Classic presented another night of fun and laughter. Thank you to the MC, Lyn Bishop, for organising a great night.

And in closing, I would like to thank the following:

- To Greg Roberts and the Board; it is because of you that Murray Downs is the best on the Murray, and I thank you for your dedication and professionalism.
- To the staff at Murray Downs in all departments. You are a fabulous team and a joy to work with.
- To Ash and the ground staff. We are so proud of our course. Thank you.
- To Shane and his team in the Pro Shop, We appreciate all that you do.
- To our Sponsors; we are so thankful for your support and appreciate your generosity.

I would like to thank Barb Clark for her dedication and leadership throughout 2018, and Elaine Brown who always gave her all.

Thank you to my Committee for your support and teamwork and may Murray Downs continue to be a great place and the best golf course.

MARG MOORE
LADIES CAPTAIN



MURRAY DOWNS BOWLS REPORT

As another busy season of bowls draws to a close, we can reflect back on a very successful year.

The year started very early with the Australian Police Games held from 3rd – 10th May 2018, with teams from Qld, N.S.W., Victoria, S.A. and W.A., plus an invited team from Hong Kong Police Club. This was very good for the Club, with approximately 200 players plus officials and supporters there for the week.

In early August 2018, we held our Opening Day, and have had 10 successful tournaments since then. We also had the Murray Downs two day tournament and Swan Hill Health Charity Day. All these events were very successful.

Night Bowls was conducted from early January for 10 nights with 22 teams of 3 (66 players). They found it very enjoyable.

Our Club Champions this year are: Ladies – Noelene Weir. Men – Buc Lehmann. Congratulations to both of them and all other Championship Winners.

Pennant for this year was a bit of a mixed result. In Tuesday pennant we did not win a flag, but our Division 2 side did make the Grand Final. Saturday pennant was a different story with all our 5 teams in the Grand Finals. Premier Division played Racecourse and won. Division 1 played Racecourse and won. Division 2 played Lake Boga and won. Division 3 Murray Downs team 4 played Murray Downs team 5. After the allocated 75 ends, these 2 teams had played a draw, so they played 1 more end. This resulted in a draw again. Another end was played and team 4 won. So Murray Downs won the 4 premierships. That was an enormous effort from everybody of which we are very proud.

The last major event of the year was the Bowls Victoria Ladies Group Side Championships, with over 200 bowlers plus officials and supporters at our Club over 3 days. They played bowls, dined and drank lots of coffee. Club staff are to be congratulated for a job very well done. Thanks also to the Murray Downs ladies who helped with the serving of their lunches.

To Ashley, our course superintendent, and his merry group of men, thanks you for a great year, under which you had a great deal of pressure. We hope that next year will bring better weather for you. Our greenkeeper, George, has moved on to his next adventure, and we wish him well with that. Our new appointment is Tom Bailey, so please support him as much as we can, as he settles in.

Thank you also to all Club staff for all the help you give us throughout the year.

Last but not least, thank you for a great effort from all members of the main committee and other committees. I think you all know how much your efforts are appreciated.

So to all bowlers at our Club, including members who are not able to participate as much as they would like to due to ill health, it is you who make this Club, so please enjoy it. If you have a problem, let me know so that we can work together to fix it, and keep our Club a happy Club.
Thank you all.

BILL PEARSON
BOWLS CHAIRMAN



MURRAY DOWNS GOLF & COUNTRY CLUB LIMITED

ClubGRANTS Recipients (for year ended 31 August 2018)

Category 1

Max on a Mission
 L2P Learner Driver Mentor Program
 Swan Hill Regional Library
 St. Mary MacKillop College
 Swan Hill SES
 Swan Hill Stroke Group
 Inner Wheel of Swan Hill Inc.
 Rotary Club of Swan Hill
 Riding for the Disabled Swan Hill
 Swan Hill District Health
 Tooleybuc Royal Children's Hospital Appeal

Inner Wheel of Swan Hill Inc.
 St. Mary's Primary School
 Ace Radio Broadcasters Pty Ltd
 Swan Hill Chaplaincy
 Swan Hill Lions Club
 Swan Hill Neighbourhood House
 Cancer Council
 The Portsea Camp
 Fight MND - Cobram Barooga Club
 Mildura Pink Ball

Category 2

Nyah District Bowling Club
 Swan Hill Fire Brigade
 Murray Downs Futsal
 Nayh/Swan Hill Two Bays Swimming Club
 Naidoc Aboriginal Football Netball Club
 Manangatang Pre School
 Swan Hill Junior Basketball
 Nyah District Pony Club
 BPW Swan Hill
 Anzac Koori Kids
 Australian Inland Wine Show
 Lions Club of Moorabbin Inc.
 Swan Hill North Primary School
 Swan Hill Football Netball Club
 Moulamein Public School P & C
 Sunraysia Institute of TAFE
 Warrnambool Golf Club
 Pyramid Hill Bowling Club
 Whycheproof Bowls Club Inc.
 St. Mary's Tyntynder Cricket Club Inc.
 Ultima Football Netball Club
 L2P Learner Driver Mentor Program
 Swan Hill Food & Wine Festival
 Swan Hill Racecourse Bowls Club
 Lake Boga Yacht Club
 Ballarat District Golf Inc - Women's Country Team
 Swan Hill Darts Association
 St. Mary's Primary School
 Woorinen Football & Netball Club Inc.
 AFL Central Murray U12 Schoolboys

Nyah Nyah West United Football & Netball Club
 Swan Hill & District Cricket Assoc.
 Mr. Justin Thompson
 Swan Hill Murray Downs Field & Game
 Pioneer Country Quarter horse Assoc.
 Swan Hill Lawn Tennis & Croquet Club
 Moulamein Pre-School
 Murray Downs Junior Golf Squad
 Swan Hill Regional Art Gallery
 Swan Hill Dist. & Agric. Pastoral Society Inc
 Nyah West Golf Club Inc.
 Lake Boga Football Netball Club
 Lakeside Golf Club
 Golden Girls
 Nhill Golf Club
 Maldon Golf Club
 Heathcote Football Netball Club
 Swan Hill Bowls Club
 Mid Murray Pistol Club
 L2P Learner Driver Mentor Program
 Murray Mallee LLEN
 Swan Hill Italian Social Club
 Little Bunyips Playgroup Balranald
 Sea Lake Bowls Club Inc.
 Birchip Golf Club
 Swan Hill Dist. & Agric. Pastoral Society Inc
 Swan Hill Trotting Club



Murray Downs Golf & Country Club Limited

ACN 003 382 947

Financial Statements

For the year ended 31 December 2018

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Murray Downs Golf & Country Club Limited

Directors' Report

For the year ended 31 December 2018

Your directors present the financial statements of the Murray Downs Golf & Country Club Limited (the Company) for the year ended 31 December 2018.

Directors

The names of the directors in office at any time during or since the end of the financial year are:

<p>C. Hedwards –President Board Member since 26 June 1992 Vice-President 4 years President 1 year Retired Area Manager Tasco Petroleum Bus Owner Operator</p>	<p>M. Woolhouse – Vice President Vice President 1 year Board Member since 29 May 2007 Previous Business Owner & Retail</p>
<p>G. Hinton – Honorary Treasurer Board Member since 20 May 2014 Retired CPA Accountant, Partner at GMG Accounting for 15 years.</p>	<p>G. Slater – Honorary Secretary Board Member since 28 June 1991 Retired School Principal</p>
<p>W. Gurnett Board Member since 30 September 1987 President 26 years until 2018 Retired CPA Accountant, Partner at GMG Accounting for 49 years.</p>	<p>A Free Board Member since 23 May 2017 Finance Accountant Swan Hill Rural City Council</p>
<p>D. Martin Board Member since 24 May 2011 Retired Retail Business Owner</p>	<p>R. Smith Board Member since 2 May 1995 Retired Boral Concrete Contractor</p>
<p>G. McNees Board Member since 21 May 2013 Farm Consultant</p>	

Directors have been in office since the start of the financial year to the date of this report unless otherwise stated.

Company secretary

The Company's secretary is Mr Gregory Roberts, who was appointed on 23 March 2009.

Principal activities

The principal activities of the Company during the year were promotion and conduct of golf and bowls for the purpose of promoting these sports and club amenities.

Short term and long term objectives

The Club's short term objectives are to provide for members and members' guests a sporting and social facility with all the usual facilities of a Club with excellent service in a comfortable and safe environment. To promote and conduct the game of golf and bowls and other sports, games, amusements and entertainment as the Club may deem expedient.

In the long term, the Club's objectives include replacement and enhancement of key strategic assets and the long term financial and operational viability through sound improvements to the organisation's operations.

To achieve these objectives, the company has adopted the following strategies:

- To encourage and promote the participation in golf and bowls and community activities;
- To increase awareness of the Club and its facilities through effective marketing and communication;



- To continue to reinvest in the products and facilities to ensure the provision of a quality experience for members and members guests.

Meetings of directors

The number of meetings of the Company's directors held during the year ended 31 December 2018, and the numbers of meetings attended by each director were:

	No. of Meetings Attended	No. of Meetings Held*
W Gurnett	14	14
C Hedwards	11	14
G Hinton	10	14
G Slater	13	14
R Smith	13	14
D Martin	13	14
M Woolhouse	13	14
G McNees	10	14
A Free	14	14

* reflects the number of meetings held during the time the director held office during the year.

Member Liability

The Company is incorporated as a Company limited by guarantee. In accordance with the Memorandum of Association of the Company, every member of the Company undertakes to contribute an amount limited to \$10 per member in the event of winding up the Company during the time he or she is a member or within one year thereafter.

Core and Non-core Property

The core property of a registered club means any real property owned or occupied by the club that comprises:

- the defined premises of the club, or
- any facility provided by the club for the use of its members and their guests, or
- any other property declared, by a resolution passed by a majority of the members present at a general meeting of the ordinary members of the club, to be core property of the club, but does not include any property referred to in paragraphs (a) - (c) that is declared, by a resolution passed by a majority of the members present at a general meeting of the ordinary members of the club, not to be core property of the club.

All real property owned by the club is classified as core property.

Auditor's independence

The lead auditor's independence declaration for the year ended 31 December 2018 has been received and can be found on page 4 of the financial report.

This report is signed in accordance with a resolution of the directors.

Director
Colin Hedwards

Director
Malcolm Woolhouse

Murray Downs
26 March 2019



Murray Downs Golf & Country Club Limited

Directors' Report

For the year ended 31 December 2018

Auditors' Independence Declaration

As lead auditor for the audit of Murray Downs Golf & Country Club Ltd for the year ended 31 December 2018, I declare that, to the best of my knowledge and belief, there have been:

- a.) No contraventions of the auditor independence requirements of the *Corporations Act 2001* in relation to the audit; and
- b.) No contraventions of any applicable code of professional conduct in relation to the audit.

Johnsons MME
Chartered Accountants

Stephen Clarke
Director

Albury
26 March 2019



Murray Downs Golf & Country Club Limited

Directors' Declaration

For the year ended 31 December 2018

The directors declare that the financial statements and notes set out on pages 6 to 18:

- a) comply with Accounting Standards – Reduced Disclosure Requirements, the *Corporations Regulations 2001* and other mandatory professional reporting requirements; and
- b) give a true and fair view of the Company's financial position as at 31 December 2018 and of its performance, as represented by the results of its operations and its cash flows, for the financial year ended on that date.

In the director's opinion:

- a) the financial statements and notes are in accordance with the *Corporations Act 2001*; and
- b) there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the directors.

Director
Colin Hedwards

Director
Malcolm Woolhouse

Murray Downs
26 March 2019



Murray Downs Golf & Country Club Limited

Statement of Profit or Loss and Other Comprehensive Income

For the year ended 31 December 2018

	Note	2018 \$	2017 \$
Revenue	2	15,876,440	16,249,023
Cost of goods sold	3	3,161,313	3,196,983
Employee related expense		6,366,999	6,256,320
Depreciation and amortisation	3	1,164,273	1,148,092
Repairs and maintenance expense		415,630	371,271
Advertising, promotion and members expense		833,920	776,163
Poker machines taxes & monitoring fees		1,585,214	1,734,737
Golf and Bowls expense		449,002	387,807
Finance costs	3	202,077	207,164
Administration expense		170,116	175,105
Other expenses		1,459,806	1,297,686
Profit/(Loss) before income tax		<u>68,090</u>	<u>697,695</u>
Income tax expense	1(b)	-	-
Net Profit/(Loss) for the year		68,090	697,695
Other Comprehensive Income		-	-
Total Comprehensive Result for the year		<u>68,090</u>	<u>697,695</u>

The above statement of profit or loss and other comprehensive income should be read in conjunction with the accompanying notes.



Murray Downs Golf & Country Club Limited

Statement of Financial Position

As at 31 December 2018

	Note	2018 \$	2017 \$
ASSETS			
Current Assets			
Cash and cash equivalents	4	2,861,330	2,909,616
Trade and other receivables	5	164,764	60,912
Inventories	6	399,958	466,638
Other	7	151,228	128,755
Total Current Assets		<u>3,577,280</u>	<u>3,565,921</u>
Non-Current Assets			
Property, plant and equipment	8	13,427,425	13,696,717
Intangible assets	9	3,722,316	3,835,113
Total Non-Current Assets		<u>17,149,741</u>	<u>17,531,830</u>
Total Assets		<u>20,727,021</u>	<u>21,097,751</u>
LIABILITIES			
Current Liabilities			
Trade and other payables	10	1,000,342	1,035,545
Borrowings	11	412,515	408,000
Provisions	12	530,868	536,908
Total Current Liabilities		<u>1,943,725</u>	<u>1,980,453</u>
Non-current liabilities			
Trade and other payables	13	37,093	48,766
Borrowings	14	2,558,225	2,954,860
Provisions	15	18,095	11,879
Total Non-Current Liabilities		<u>2,613,413</u>	<u>3,015,505</u>
Total Liabilities		<u>4,557,138</u>	<u>4,995,958</u>
Net Assets		<u>16,169,883</u>	<u>16,101,793</u>
EQUITY			
Asset Revaluation Reserve		1,432,459	1,432,459
Retained profits		14,737,424	14,669,334
Total Equity		<u>16,169,883</u>	<u>16,101,793</u>

The above statement of financial position should be read in conjunction with the accompanying notes.



Murray Downs Golf & Country Club Limited

Statement in Changes of Equity

For the year ended 31 December 2018

	Retained Profits	Asset Revaluation Reserve	Total
Balance at 1 January 2017	13,971,639	1,432,459	15,404,098
Net profit for the year	697,695	-	697,695
Balance at 31 December 2017	<u>14,669,334</u>	<u>1,432,459</u>	<u>16,101,793</u>
Net profit/(loss) for the year	68,090	-	68,090
Balance at 31 December 2018	<u>14,737,424</u>	<u>1,432,459</u>	<u>16,169,883</u>

The above statement of changes in equity should be read in conjunction with the accompanying notes.



Murray Downs Golf & Country Club Limited

Statement of Cash Flows

For the year ended 31 December 2018

	Note	2018 \$	2017 \$
Cash Flows from Operating Activities			
Receipts from members & customers		15,692,664	16,090,125
Payments to suppliers and employees		(14,444,493)	(14,189,913)
		<u>1,248,171</u>	<u>1,900,212</u>
Interest paid		(202,077)	(207,164)
Interest received		34,364	23,516
Net cash inflow/(outflow) from operating activities		<u>1,080,458</u>	<u>1,716,564</u>
Cash Flows from Investing Activities			
Payments for property, plant and equipment		(802,686)	(788,448)
Proceeds from the sale of property, plant and equipment		66,062	96,693
Net cash inflow/(outflow) from investing activities		<u>(736,624)</u>	<u>(691,755)</u>
Cash flows from Financing Activities			
Proceeds from borrowings		-	-
Repayment of borrowings		(392,120)	(561,163)
Net cash inflow/(outflow) from financing activities		<u>(392,120)</u>	<u>(561,163)</u>
Net Increase/(Decrease) in Cash Held		(48,286)	463,644
Cash at the beginning of the financial year		2,909,616	2,445,972
Cash at the End of the Financial Year	4	<u>2,861,330</u>	<u>2,909,616</u>

The above statement of cash flows should be read in conjunction with the accompanying notes.



Murray Downs Golf & Country Club Limited

Notes to and forming part of the financial statements

For the year ended 31 December 2018

Note 1. Summary of significant accounting policies

Murray Downs Golf & Country Club Ltd applies Australian Accounting Standards – Reduced Disclosure Requirements as set out in AASB 1053: *Application of Tiers of Australian Accounting Standards* and AASB 2010–2: *Amendments to Australian Accounting Standards arising from Reduced Disclosure Requirements*.

The financial statements are general purpose financial statements that have been prepared in accordance with Australian Accounting Standards – Reduced Disclosure Requirements of the Australian Accounting Standards Board (AASB) and the *Corporations Act 2001*. The company is a not-for-profit entity for financial reporting purposes under Australian Accounting Standards.

Basis of preparation

The principal accounting policies adopted in the presentation of the financial statements are set out below. These policies have been consistently applied to both years presented, unless otherwise stated.

Under Australian Accounting Standards, there are requirements that apply specifically to not-for-profit entities that are not consistent with International Reporting Standards (IFRS) requirements. The company has analysed its purpose, objectives and operating philosophy and determined that it does not have profit generation as a prime objective. Consequently, where appropriate the Company has elected to apply options and exemptions within the accounting standards which are applicable to not-for-profit entities. Comparative information has been reclassified where appropriate to enhance comparability.

(a) Revenue

All revenue is stated net of the amount of goods and services tax (GST).

(i) Sale of goods and services

Revenue from the sale of food, beverages and other goods is recognised upon delivery of goods to customers. Revenue from gaming and other services is recognised upon delivery of the service to customers.

(ii) Membership revenue

Membership revenue is brought to account on a progressive basis over the period in which members are able to enjoy the use of the Company's facilities. Any subscriptions received in advance are brought to account as a liability (refer note 10 & 13).

(iii) Interest

Interest revenue is recognised on an accrual basis taking into account applicable interest rates.

(b) Income Tax

Murray Downs Golf & Country Club Limited is exempt from income tax under section 50-45 of the Income Tax Assessment Act 1997.

(c) Borrowing Costs

Borrowing costs are recognised as expenses in the period in which they are incurred.

(d) Maintenance & Repairs

Maintenance, repair costs and minor renewals are charged as expenses as incurred.

(e) Cash and Cash Equivalents

Cash and cash equivalents includes cash on hand and other short term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash which are subject to an insignificant risk of changes in value.



Murray Downs Golf & Country Club Limited

Notes to and forming part of the financial statements

For the year ended 31 December 2018

Note 1. Summary of significant accounting policies (continued)

(f) Trade and Other Receivables

All trade receivables are carried at their nominal amount. Collectability of debtors is reviewed on an ongoing basis. Debts, which are known to be uncollectible, are written off. A provision for doubtful debts is raised when some doubt as to collection of the debt exists.

(g) Inventories

Inventory is stated at the lower of cost and net realisable value.

(h) Property, Plant & Equipment

All property, plant and equipment is stated at cost less depreciation and impairment losses. Cost is measured as the fair value of the assets given up, liabilities undertaken at the date of acquisition plus incidental costs directly attributable to the acquisition.

The purchase method of accounting is used for all acquisitions of assets.

All depreciation is calculated using straight line or diminishing value methods, depending on when the financial benefits of an asset will be derived, to write off the net cost of each item of property, plant and equipment (excluding freehold land) over its expected useful life to the Company. The expected useful lives are as follows:

Buildings	10-40 years
Plant and equipment	4-10 years
Gaming machines	4 years

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These are included in the statement of profit and loss and comprehensive income.

(i) Employee Entitlements

(i) Wages and salaries

Liabilities for wages and salaries are recognised and measured as the amount unpaid at the reporting date at current wage rates in respect of employees' service up to that date.

(ii) Annual leave

Liabilities for annual leave are recognised and are measured as the amount unpaid at the reporting date at pay rates expected to apply when the obligation is settled in respect of employees' services up to that date, including on-costs. All annual leave balances are classified as a current liability.

(iii) Long service leave

Long service leave entitlements payable are assessed at balance date having regard to expected employee remuneration rates on settlement, employment related on-costs and other factors including accumulated years of employment, on settlement, and experience of employee departure per year of service. All long service leave which the Company does not have an unconditional right to defer settlement of the liability for at least twelve months after reporting date is disclosed as a current liability and is measured at nominal value based on the amount expected to be paid when settled. Long service leave expected to be paid later than one year has been measured at the present value of the estimated future cash outflows to be made for these accrued entitlements. Commonwealth bond rates are used for discounting future cash outflows.



Murray Downs Golf & Country Club Limited

Notes to and forming part of the financial statements

For the year ended 31 December 2018

Note 1. Summary of significant accounting policies (continued)

(j) Intangible Assets

Goodwill

Goodwill is initially recorded at the amount at which the purchase price for a business exceeds the fair value attributed to its net assets at the date of acquisition. Goodwill is tested annually for impairment and carried at cost less any accumulated impairment losses.

Water Licences

The permanent water entitlement is recognised at cost. The license has an indefinite life but is reviewed annually for indicators of impairment in accordance with note 1(l).

Gaming Machine Licences

Victorian gaming machine entitlements that were acquired through the Victorian Commission for Gambling and Liquor Regulations are subject to a 10 year license, which will need to be renewed prior to the existing licensing period expiring. The cost of the entitlements are being amortised over the term of the license (10 years). NSW gaming machine entitlements were initially acquired at no cost and then subsequently recognised at their fair value based on an independent valuation performed by CB Richard Ellis on 31 December 2005. The basis of the valuation was market value.

(k) Trade and Other Payables

These amounts represent liabilities for goods and services provided to the Company prior to the end of the financial year and which are unpaid. These amounts are unsecured and usually paid within 30 days of recognition.

(l) Impairment of Assets

Assets that have an indefinite useful life are not subject to amortisation and are tested annually for impairment or more frequently if events or changes in circumstances indicate that they might be impaired. Assets that are subject to amortisation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value, less cost to sell and value in use.

(m) Critical Accounting Estimates

The directors evaluate estimates and judgements incorporated into the financial statements based on historical knowledge and best available current information. Estimates assume a reasonable expectation of future events and are based on current trends and economic data obtained both internally and externally.

Key Estimates

The company assesses impairment at each reporting date by evaluating conditions specific to the company that may lead to impairment. Where evidence of impairment exists, the recoverable amount of the asset is determined. The value-in-use calculations performed in assessing recoverable amounts incorporate a number of estimates. No impairment has been recognised in respect of goodwill for the year ended 31 December 2018.

(n) Borrowings

Borrowings are carried at their principal amounts, which is not materially different to the present value of future cash flows associated with servicing the debt. Any interest payable on borrowings is accrued over the period it becomes due and is recorded as part of other creditors.



Murray Downs Golf & Country Club Limited

Notes to and forming part of the financial statements

For the year ended 31 December 2018

Note 1. Summary of significant accounting policies (continued)

(o) Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Tax Office. In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of expense. Receivables and payables in the statement of financial position are shown inclusive of GST.

(p) New Accounting Standards and interpretations

A number of Australian Accounting Standards have been issued or amended since the last reporting date and are applicable to the entity but are not yet effective. The Board has assessed the impact of these amendments and they are immaterial to the entity. They have not been adopted in the preparation of the Financial Statements at balance date.

Note 2. Revenue

	2018	2017
Revenue from operating activities	\$	\$
Poker Machines	6,313,660	6,689,056
Bar	2,528,718	2,529,347
Catering	4,791,940	4,883,279
Members subscriptions	391,048	330,701
Pro Shop, Golf & Bowls	1,363,481	1,343,785
TAB, Keno and ATM commissions, Bingo and Raffle takings	238,266	252,711
	15,627,113	16,028,880
Revenue from outside the operating activities		
Interest	34,364	23,516
Sundry	98,327	111,101
Refund of Electricity Charges	71,076	-
Profit from Sale of Assets	45,560	85,526
	249,327	220,143
	15,876,440	16,249,023

Note 3. Profit

Net gains and expenses

Profit before income tax expense includes the following expenses:

Expenses

Cost of goods sold		
- Bar	974,599	946,103
- Catering	1,810,785	1,853,918
- Pro-shop	256,230	242,252
- Other	119,699	154,710
	3,161,313	3,196,983
Depreciation and amortisation		
- Depreciation of PP&E	1,051,476	1,035,296
- Amortisation of Intangibles	112,797	112,796
	1,164,273	1,148,092
Finance costs	202,077	207,164
Movement in provisions	175	6,159



Murray Downs Golf & Country Club Limited

Notes to and forming part of the financial statements

For the year ended 31 December 2018

	2018	2017
Note 4. Current assets – Cash and Cash Equivalents		
	\$	\$
Cash at bank	2,329,720	2,425,692
Cash on hand	531,610	483,924
	<u>2,861,330</u>	<u>2,909,616</u>
Note 5. Current assets – Trade and Other Receivables		
Trade debtors	57,660	58,139
Sundry debtors	36,028	2,773
Accrued revenue	71,076	-
	<u>164,764</u>	<u>60,912</u>
All debtors are considered collectible.		
Note 6. Current assets – Inventories		
Bar stocks	132,043	136,125
Catering stocks	73,858	84,536
Pro Shop and Spoons Provedore stocks	194,057	245,977
	<u>399,958</u>	<u>466,638</u>
Note 7. Current assets – Other		
Prepayments	127,529	128,755
Deposits – Gaming Entitlements	23,699	-
	<u>151,228</u>	<u>128,755</u>
Note 8. Non-current assets – Property, Plant and Equipment		
Land and buildings		
Land – at cost	466,419	466,419
Land improvements – at cost	748,494	551,731
Less: Accumulated depreciation	(352,599)	(324,338)
	<u>395,895</u>	<u>227,393</u>
Buildings and leasehold improvements – at cost	13,447,540	13,407,725
Less: Accumulated depreciation	(3,914,512)	(3,722,714)
	<u>9,533,028</u>	<u>9,685,011</u>
Total Land and Buildings	<u>10,395,342</u>	<u>10,378,823</u>
Plant and equipment		
Plant, Furniture and Equipment – at cost	9,942,163	10,346,196
Less: Accumulated Depreciation	(6,910,080)	(7,084,899)
	<u>3,032,083</u>	<u>3,261,297</u>
Work in Progress	-	56,597
Total Plant and Equipment	<u>13,427,425</u>	<u>13,696,717</u>



Murray Downs Golf & Country Club Limited

Notes to and forming part of the financial statements

For the year ended 31 December 2018

Note 8. Non-current assets – Property, Plant and Equipment (continued)

Movements in carrying amounts:

	Land	Land improvements	Buildings & leasehold improvements	Plant & equipment	Work in Progress	Total
WDV 1 January 2018	466,419	227,393	9,685,011	3,261,297	56,597	13,696,717
Additions	-	140,166	40,235	622,285	-	802,686
Disposals	-	-	(420)	(20,082)	-	(20,502)
Transfers	-	56,597	-	-	(56,597)	-
Depreciation	-	(28,261)	(191,798)	(831,417)	-	(1,051,476)
WDV 31 December 2018	466,419	395,895	9,533,028	3,032,083	-	13,427,425

Note 9. Non-current assets – Intangible Assets

	2018	2017
	\$	\$
NSW Gaming Machine Entitlements – at valuation	1,134,000	1,134,000
Victorian Gaming Machine Entitlements – at cost	587,304	700,101
Water Licences – at cost	1,420,195	1,420,195
Goodwill – at cost	575,917	575,917
Other – at cost	4,900	4,900
	<u>3,722,316</u>	<u>3,835,113</u>

Movements in carrying amounts:

	NSW Gaming Entitlements	Victorian Gaming Entitlements	Water Licences	Goodwill	Other	Total
WDV 1 January 2018	1,134,000	700,101	1,420,195	575,917	4,900	3,835,113
Amortisation	-	(112,797)	-	-	-	(112,797)
WDV 31 December 2018	1,134,000	587,304	1,420,195	575,917	4,900	3,722,316

Note 10. Current liabilities – Trade and Other Payables

	2018	2017
	\$	\$
Trade creditors	590,858	656,465
Accrued expenses	64,956	97,551
Memberships and deposits in advance	223,955	221,134
Other advance payments	75,134	27,602
Other payables	45,439	32,793
	<u>1,000,342</u>	<u>1,035,545</u>



Murray Downs Golf & Country Club Limited

Notes to and forming part of the financial statements

For the year ended 31 December 2018

	2018	2017
Note 11. Current liabilities – Borrowings		
	\$	\$
NAB business market loans	408,000	408,000
Telstra Lease	4,515	-
	<u>412,515</u>	<u>408,000</u>

Security:

- (i) NAB business loans are secured by:
- First ranking registered fixed and floating charge over all present and future rights, property and undertakings of Murray Downs Golf & Country Club Ltd;
 - First ranking mortgage over property situated at Murray Downs Drive;
 - First ranking mortgage over water entitlements in the name of Murray Downs Golf & Country Club Ltd.
- (ii) Finance leases and equipment loans are secured against the relevant asset subject to finance.

Note 12. Current liabilities – Provisions

Employee Entitlements - Annual Leave	329,326	341,013
Employee Entitlements - Long Service Leave	170,621	162,344
Other Provisions	30,921	33,551
	<u>530,868</u>	<u>536,908</u>

Note 13. Non-current liabilities – Trade and Other Payables

Memberships and deposits in advance	<u>37,093</u>	<u>48,766</u>
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Note 14. Non-current liabilities – Borrowings

NAB Business Markets Loans	2,546,860	2,954,860
Telstra Lease	11,365	-
	<u>2,558,225</u>	<u>2,954,860</u>

Security: Refer note 11.

Note 15. Non-current liabilities – Provisions

Employee Entitlements – Long Service Leave	<u>18,095</u>	<u>11,879</u>
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Murray Downs Golf & Country Club Limited

Notes to and forming part of the financial statements

For the year ended 31 December 2018

Note 16. Related party transactions

(a) Key Management Personnel

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the company either directly or indirectly. The key management personnel of the company comprise the directors and executives who are responsible for the financial and operational management of the company.

	2018	2017
Compensation paid to key management personnel of the company was as follows:	\$	\$
Short-term employee benefits	251,409	238,535
Post-employment benefits	34,767	35,554
	<u>286,176</u>	<u>274,089</u>

(b) Transactions with related parties

Director Mr. C. Hedwards is a director of Murray Downs Golf & Country Club Ltd and had a management role with Tasco Inland until 2017 which provided goods/professional services to the Murray Downs Golf & Country Club Ltd during the year. This engagement was based on normal commercial terms and conditions and the aggregate amount paid was \$nil. (2017: \$69,262)

Note 17. Financial Risk Management

The company's financial instruments consist mainly of deposits with banks, accounts receivable and payable, and leases. The totals for each category of financial instruments, measured in accordance with AASB 139 as detailed in the accounting policies to these financial statements, are as follows:

		2018	2017
(i) Financial Assets		\$	\$
Cash on hand	4	2,861,330	2,909,616
Trade and other receivables	5	164,764	60,912
Total Financial Assets		<u>3,026,094</u>	<u>2,970,528</u>
(ii) Financial Liabilities			
Trade and other payables	10,13	1,037,435	1,056,709
Borrowings	11,14	2,970,740	3,362,860
Total Financial Liabilities		<u>4,008,175</u>	<u>4,419,569</u>



Murray Downs Golf & Country Club Limited

Notes to and forming part of the financial statements

For the year ended 31 December 2018

Note 18. Commitments

Capital Commitments

Plant and equipment purchases

- Not later than 1 year

147,639	101,200
147,639	101,200

Capital expenditure commitments contracted for:

- VCGLR entitlements 2022-2032

925,403	-
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Payable:

- Not later than 1 year

22,571	-
--------	---

- Later than 1 year

802,832	-
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925,403	-
---------	---

Total Capital Commitments

1,073,042	101,200
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Operating Lease Commitments

Commitments in relation to leases are payable as follows:

- Not later than 1 year

12,515	136,521
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- Between 1 year and 5 years

11,365	-
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23,880	136,521
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Note 19. Events Occurring after Reporting Date

There are no events occurring since the balance date to the date of this report that would have a material effect on the operations of the Club.

Note 20. Contingent Assets & Liabilities

There are no contingent liabilities or assets at year end.



Independent auditor's report to the members of Murray Down Golf & Country Club Limited

Opinion

We have audited the financial statements, being general purpose financial statements – reduced disclosure requirements, of Murray Downs Golf & Country Club Limited, which comprises the statement of financial position at 31 December 2018, and the statement of profit and loss and other comprehensive income, the statement of changes in equity and the statement of cash flows for the year then ended, notes to the financial statements, including a summary of accounting policies and other explanatory notes and the directors' declaration.

In our opinion, except for the matter described in the *Basis of Qualified Opinion* section of our report, the accompanying financial statements of Murray Downs Golf & Country Club Limited are in accordance with the *Corporations Act 2001*, including:

- a) giving a true and fair view of the Company's financial position as at 31 December 2018 and of its performance for the year ended on that date; and
- b) complying with Australian Accounting Standards – Reduced Disclosure Requirements and the *Corporations Regulations 2001*.

Basis for Qualified Auditor's Opinion

As disclosed in note 1(j) and note 9 of the financial statements, the Company has recognised NSW gaming machine entitlements initially acquired at no cost, at their fair value based on an independent revaluation undertaken at 31 December 2005 using a market value approach.

Australian Accounting Standard AASB 138: *Intangible Assets* provides that for not-for-profit entities where an asset is acquired at no cost, the cost is its fair value at the date of acquisition. Further, subsequent to initial recognition intangible assets may be carried using the cost model or the revaluation model. If an entity elects to fair value its assets, fair value shall be determined by reference to an active market. If there is no active market the accounting standard states that the asset shall be carried at its cost less any accumulated amortisation and impairment losses.

In our opinion there is no active market for NSW gaming machine entitlements and accordingly the Company has not complied with the accounting standard. In our opinion this departure from the requirements of the accounting standard has resulted in an overstatement of both the company's intangible assets and asset revaluation reserve by \$1,134,000.

Information Other than the Financial Report and Auditor's Report

The directors of the Company are responsible for the other information. The other information comprises the information included in the Company's annual report for the year ended 31 December 2018, but does not include the financial report and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.



Independent auditor's report to the members (continued)

Directors' Responsibility for the Financial Statements

The directors of the Company are responsible for the preparation of the financial statements that gives a true and fair view in accordance with Australian Accounting Standards – Reduced Disclosure requirements and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial statements that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The financial statements have been prepared for distribution to members for the purpose of fulfilling the director's financial reporting requirements under the *Corporations Act 2001*. We disclaim any assumption of responsibility for any reliance on this report or on the financial statements to which it relates to any person other than the members, or for any purpose other than for what it was prepared.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at: <http://www.auasb.gov.au/Home.aspx>. This description forms part of our auditor's report.

Johnsons MME
Chartered Accountants

Stephen Clarke
Director

Albury
26 March 2019